

# Mori Hills REIT Investment Corporation

Results of the 28th Fiscal Period ended July 31, 2020 Presentation Material September 15, 2020



TSE Code: 3234 https://www.mori-hills-reit.co.jp/en/ (Asset Manager) Mori Building Investment Management Co., Ltd. https://www.morifund.co.jp/en/



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Asset Management Company : Mori Building Investment Management Co., Ltd. (Registered as a financial instruments business, Kanto Local Finance Bureau registration no. 408 Member of The Investment Trusts Association, Japan)

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### 1. Executive summary



Financial summary 28th period (Jul. 2020)

- Operating revenue: 9,602 million yen, operating income: 6,028 million yen, net income: 5,433 million yen Decreased revenue and increased income period-over-period
  - DPU: 2,898 yen (+0.5% from 27th period) Increasing for 20 consecutive fiscal periods
- NAV per unit: 146,390 yen (+0.6% from 27th period) Increasing for 19 consecutive fiscal periods
- COVID-19 has not impacted office rents, and while it did result in a temporary reduction of rents at restaurants, this has had a negligible impact with the ratio of rent reduction to total revenue being quite small

### Public Offering External growth

Internal growth

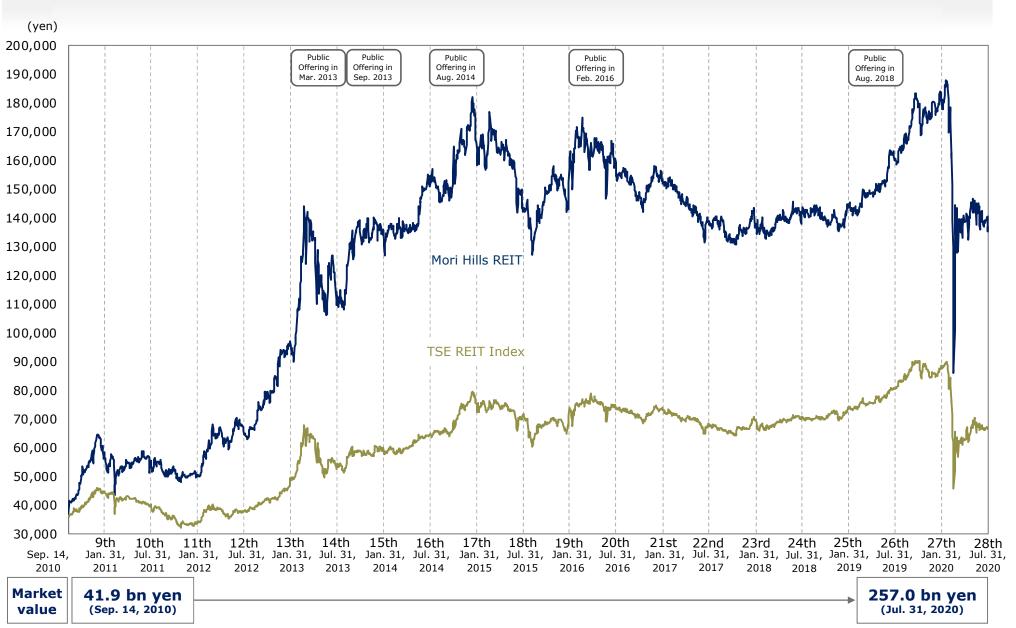
Financial management

- Procured 5.2 billion yen in public offering as of August 2020 and additionally acquired Toranomon Hills Mori Tower for 12.2 billion yen as of September 1, 2020
- DPU (forecast): 2,900 yen (29th period), 2,910 yen (30th period) Increasing forecast for 22 consecutive fiscal periods
- We believe that the proliferation of telecommuting will not impact office demand for premium properties in central Tokyo and that these properties will continue to be competitive
- Possible to acquire premium properties in central Tokyo by utilizing our high-quality sponsor pipeline
- Occupancy ratio continued to be strong, office 99.7% and residential 96.1%. Steady internal
  growth due to rent revision and replacement
- Office rent gap ratio decreased from  $\triangle 6.2\%$  in 27th period to  $\triangle 4.2\%$  in 28th period
- Maintained the target level by book value basis LTV 45.7%, appraisal value basis LTV 38.0%, remaining duration of debt 4.7 years
- Fixed interest rate ratio at the end of the period was 91.5%

### **2. Investment highlights**



# 2-1 Unit price performance



(Note 1) Unless otherwise stated in this document, all amounts are rounded down below the unit and all fractions and areas are rounded up below the decimal point. (Note 2) TSE REIT Index is adjusted as of the 8th period result announcement (Sep. 14, 2010) and shows the relative performance vs. MHR's unit price performance.

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	<b>27th period</b> Jan. 31, 2020		period ., 2020	28th period Jul. 31, 2020
	Actual	Actual	Difference	Forecasted
Operating Highlights (million yen)	)			
Operating revenue	9,631	9,602	△ 29	9,621
Rent revenues	9,377	9,389	+ 11	9,386
Other operating revenues	253	213	△ 40	235
Operating expenses	3,605	3,573	△ 31	3,606
Expenses related to properties	3,224	3,251	+ 27	3,265
SG&A	380	321	△ 59	340
Operating income	6,026	6,028	+ 2	6,015
Non-operating income	1	1	+ 0	1
Non-operating expenses	619	595	△ 23	596
Ordinary income	5,407	5,434	+ 26	5,420
Net income	5,406	5,433	+ 27	5,419
Total dividends	5,405	5,433	+ 28	5,418
DPU				
Total units outstanding (units)	1,874,960	1,874,960	_	1,874,960
DPU (yen)	2,883	2,898	+ 15	2,890
Other Indices (million yen)				
Profit on real estate rental	6,407	6,350	△ 56	6,356
Depreciation	1,034	1,041	+ 6	1,044
NOI	7,441	7,391	△ 50	7,400
NOI yield	3.8%	3.8%	0.0PT	3.8%
Acquisition price (weighted average based on the number of operating days during the period) (Note)	390,690	390,690	_	390,690

Increase/decrease factor (27th - 28th)		
•Operating revenue (△29 mn yen)		
<ul> <li>Full period contribution of rent revision of land (Laforet Harajuku)</li> <li>Cancellation penalty</li> <li>Office rent (Pass-Through)</li> <li>Utilities and other revenue</li> </ul>	+12 +12 +6 △49 ∧5	
<ul> <li>Rent exemption for restaurants</li> <li>Operating expenses (△31 mn yen)</li> <li>Property management fee</li> <li>Maintenance and repairs</li> <li>Property taxes</li> </ul>	+18 +18 +16	
- Depreciation - Asset management fee - Utilities - Other operating expenses	+6 ∆41 ∆36 ∆17	
• Non-operating expenses (△23 mn yen) - Interest expenses, etc. △23		

Increase/decrease factor for 28th (Forecasted - Actual)	period
•Operating income (+12 mn yen)	
- Asset management fee	+22
- Office rent (Pass-Through)	+3
- Residential rent (Pass-Through)	+3
<ul> <li>Maintenance and repairs</li> </ul>	∆9
- Rent exemption for restaurants	∆5

(Note) If properties are acquired during the period, the acquisition price is the weighted average based on the number of operating days.

# 2-3 Offering highlights

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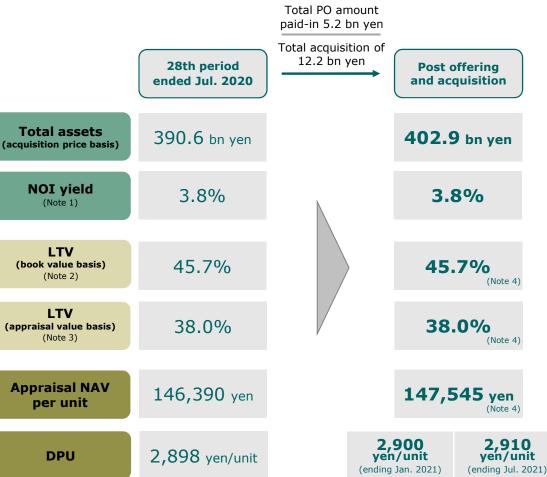
### **Procured 5.2 billion yen in public offering**

### **Overview of public offering**

Offering method Domestic offering		
Issuance resolution date	August 17, 2020	
Pricing date	August 25, 2020	Tota (acquisiti
Payment datePrimary offering: August 31, 2020 Third-party allotment: September 25, 2020		NO
Number of units newly issued		
Number of units after offering 1,916,330 units		(book
Offering price	131,435 yen per unit	(
Issued value 127,099 yen per unit		(appraisa (
Total issued value	5,258,085,630 yen (including third-party allotment)	Appra
		ADDI

### Trend of unit price

	From issuance resolution date to pricing date	From issuance resolution date to 2 weeks after pricing date	
MHR	+3.28%	+1.52%	
TSE REIT Index	+3.34%	+1.44%	



(Note 1) Figures are average NOI yields of the entire portfolio.

(Note 2) LTV (book value basis) is calculated as [Total interest-bearing debt/Total assets]

(Note 3) LTV (appraisal value basis) is calculated as [Total interest-bearing debt/Appraisal value based total assets (Total assets +Total appraised value - Total book value)]

(Note 4) The figures are calculated by taking into consideration the effects of the proceeds through the offering, the scheduled asset acquisitions on September 1, 2020 and adding the new borrowings of 5.2 billion yen to the figures as of the end of the 28th period.

### 2-4 Overview of new acquisitions (Acquired as of September 1, 2020)



### **Toranomon Hills Mori Tower (Additional acquisition)**







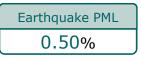


### **Acquisition price**

**12,220** mn yen

0-9
23-1, Toranomon 1-chome,
Minato-ku, Tokyo
May 2014
52 floors above ground,
5 floors below ground
241,581.95 m <sup>2</sup>
17% quasi-co-ownership
interest in trust beneficial
interests

Appraisal value	
15,230 mn yen	



**NOI** yield

3.4%

Total acquired: 67% guasico-ownership interest including past acquisition

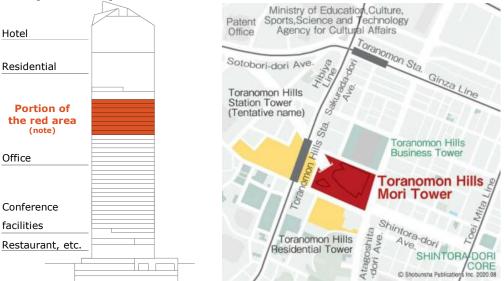
### 1. Super high rise tower - Tokyo's new landmark

- Quake-resistance structure with 52 floors and 247 meters above ground.
- High-specification offices with a broad floor plate of approx. 1,000 tsubo, international-standard conference facilities, Japan's first Andaz hotel "the Andaz Tokyo", retail facilities and residences.

#### 2. Located in the center of the Toranomon area where further development is expected

- Directly connected to "Toranomon Hills Station" on the Hibiya subway line and 6 transit stations and 11 lines are nearby. It is easily accessible from Haneda Airport and ideal as a new hub for international business.
- As a result of a number of redevelopment projects currently in progress around the building, the Toranomon area has begun to rapidly evolve into an international urban center.

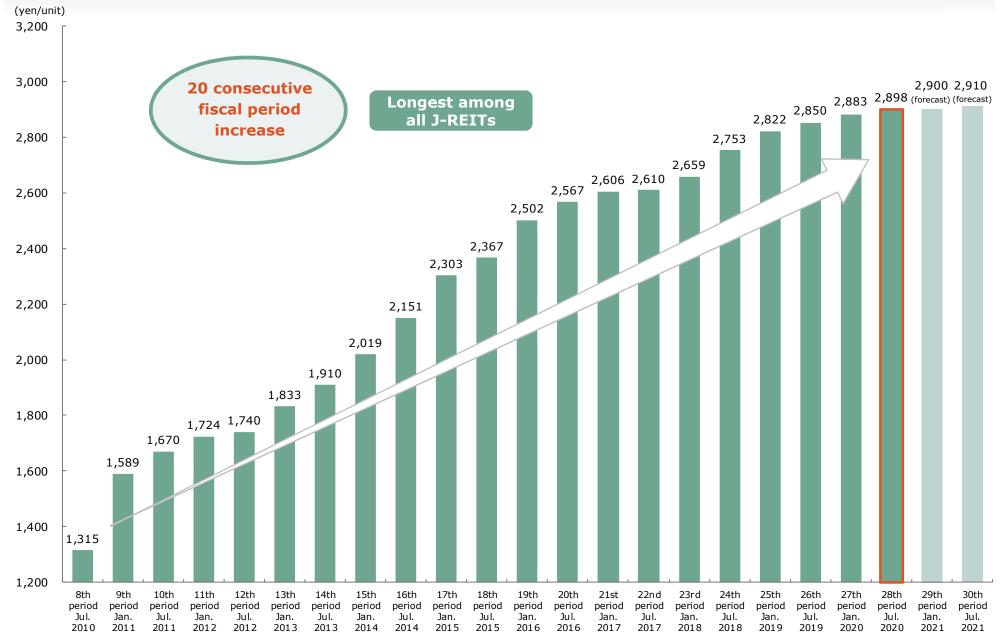
### <Acquisition portion>



(Note) MHR acquired the trust beneficial interests in 87.95% co-ownership interest in compartmentalized ownership of the 28-35th floors

### 2-5 Dividends per unit growth record





% Implemented a 5-for-1 investment unit split effective on February 1, 2014. Actual dividends per unit was divided by 5 for the periods before the split of investment units in the graph.

# 2-6 Impact of COVID-19 on office demand over the medium to long term

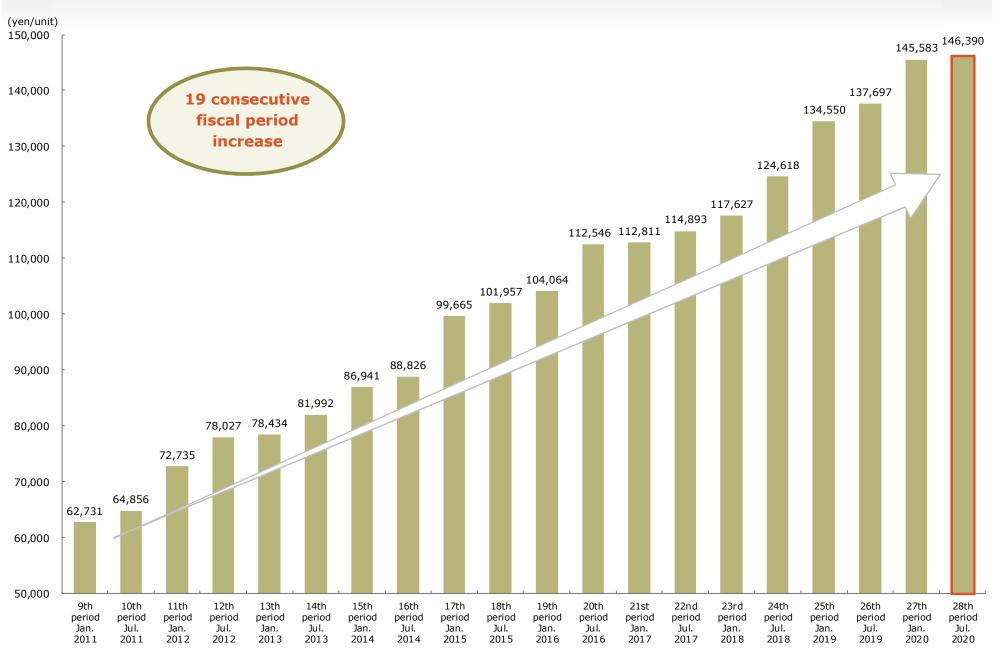


HILLS REI

#### Considerations While remote work continues to proliferate, the office is essential for companies in numerous ways, including on the state of fostering corporate culture, brand identity, value creation through informal communication, operational the office efficiency, training and recruiting, etc. In the future, it is expected that there will be greater value attached to offices that are worth commuting to and possess charm. As a rising number of companies are using hybrid systems that permit employees to both commute and work remotely, it is likely that companies will try to reduce costs by transitioning to flexible spaces for employees who commute infrequently, although the size of such space is expected to vary greatly from one company to another. From the perspective of physical distancing, each person will require a larger amount of space than before, and from the perspective of fostering culture and encouraging collaboration increasing common areas will be desired. These factors will increase the area needed by companies. Considerations We believe that there could be an increase in the "hub-and-spokes" approach that separates headquarter for office functions from remote working, and this could decrease the number of employees who commute but may demand have limited impact on contracted space. However, even if total demand decreases, high-quality properties should capture demand as "hubs," and as offices that are worth commuting to and possess charm are further sought, demand is expected to rise for more symbolic, convenient, comfortable, and safe properties. The elements that make up high-quality properties include prime locations (Tokyo's Three or Five Central Wards), a large space with a flexible layout, an advanced IT environment, a comfortable, open space with lush greenery, a full range of restaurants, shops, hotels, and cultural facilities, excellent earthquake resistance and environmental performance, and professional building management. **Impact on MHR** MHR's portfolio is primarily composed of premium properties in central Tokyo, which integrate many of the and MHR's above elements to a high degree, and we believe that they will be competitive even under a new paradigm. response Apart from the medium- to long-term impacts mentioned above, there is the possibility that total office demand could decline due to a downturn in business sentiment in the short term. In response to this, MHR is maintaining stable distributions through its high-guality properties, superior property pipeline, stable revenues provided through fixed-rent master leases, and relatively high financial ratings, etc.

# 2-7 Increase in appraisal NAV per unit

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X Implemented a 5-for-1 investment unit split effective on February 1, 2014. Actual dividends per unit was divided by 5 for the periods before the split of investment units in the graph.

	28th period Jul. 31, 2020	<b>29th period</b> Jan. 31, 2021		<b>30th period</b> Jul. 31, 2021
	Actual	Forecast	Difference	Forecast
Operating Highlights (million yen)				
Operating revenue	9,602	9,826	+ 223	9,874
Rent revenues	9,389	9,603	+ 214	9,662
Other operating revenues	213	222	+ 9	212
Operating expenses	3,573	3,665	+ 92	3,704
Expenses related to properties	3,251	3,354	+ 102	3,394
SG&A	321	310	△ 10	310
Operating income	6,028	6,160	+ 131	6,170
Non-operating income	1	0	△0	1
Non-operating expenses	595	603	+ 7	593
Ordinary income	5,434	5,558	+ 123	5,577
Net income	5,433	5,557	+ 123	5,576
Total dividends	5,433	5,557	+ 123	5,576
DPU				
Total units outstanding (units)	1,874,960	1,916,330	+ 41,370	1,916,330
DPU (yen)	2,898	2,900	+ 2	2,910
Other Indices (million yen)				
Profit on real estate rental	6,350	6,471	+ 121	6,480
Depreciation	1,041	1,059	+ 18	1,077
NOI	7,391	7,531	+ 139	7,557
NOI yield	3.8%	3.7%	riangle 0.1PT	3.8%
Acquisition price (weighted average based on the number of operating days during the period)	390,690	400,851	+ 10,161	402,910

### Increase/decrease factor (28th - 29th)

#### •Operating revenue (+223 mn yen)

<ul> <li>Property acquisition in 29th period</li> <li>Utilities and other revenue</li> <li>Residential Rent (Pass-Through)</li> <li>Cancellation penalty</li> </ul>	+219 +21 △13 △9
<ul> <li>Operating expenses (+92 mn yen)</li> <li>Property acquisition in 29th period</li> <li>Property management fee</li> <li>Property taxes</li> <li>Utilities</li> <li>Depreciation</li> </ul>	+50 +26 +16 +14 △6
•Non-operating expenses (+7 mn yer - Interest expenses, etc. (New borrowings in 29th period) - Amortization of investment unit issuance co - Interest expenses, etc.	+12

Increase/decrease factor (29th - 30th	h)
<ul> <li>Operating revenue (+48 mn yen)</li> <li>Full period contribution of property acquired in 29th period</li> <li>Office Rent (Pass-Through)</li> </ul>	+43 +11
<ul> <li>Operating expenses (+39 mn yen)</li> <li>Property taxes</li> <li>Depreciation</li> <li>Full period contribution of property</li> <li>Full period contribution</li> </ul>	+17 +12
acquired in 29th period - Property taxes for property acquired in 29th period - Property management fee	+10 +10 △15
•Non-operating expenses (△9 mn yen) - Interest expenses, etc.	∆11

# 2-9 Highest quality property portfolio among all J-REITs



HILLS REIT

### Investment strategy based on long-term perspective

### (1) Responding to demographics

Responding to the declining population and change of working style

### (2) Responding to economic trends and disasters

Responding to tenant demand during economic downturns and to disasters



### (3) Addressing aging assets

Responding to asset value decline due to aging



### Location

### Investing in high-quality assets

Property with excellent facilities, earthquake resistance and environmental performance

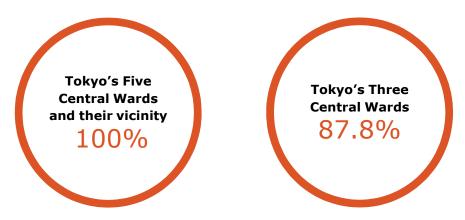
### **Creating added value**

Area management, peripheral development and renovation Quality of assets

Value creation



### Highest property percentage in Central Tokyo among J-REITs

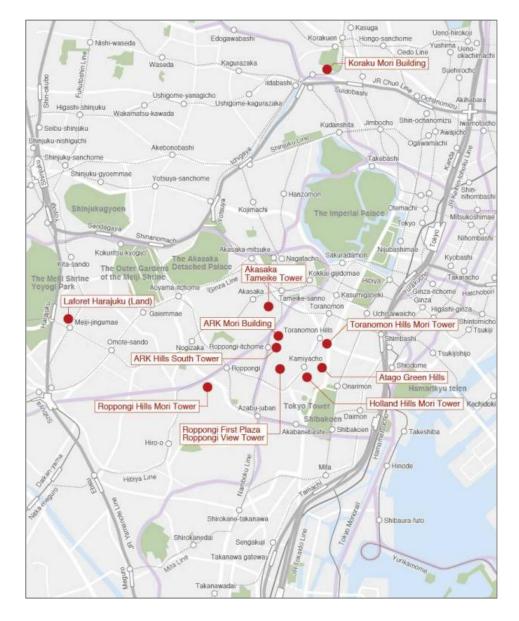


(Note) The ratios represent proportion of acquisition price to total acquisition price.

### Estimated population in central Tokyo

Area	Population in 2015 Estimated 2045		Change
3 central wards in Tokyo	442,000	594,000	+34.3%
5 central wards in Tokyo	1,000,000	1,175,000	+17.5%
Tokyo	13,515,000	13,606,000	+0.7%
Osaka	8,839,000	7,335,000	△ 17.0%
Aichi	7,483,000	6,899,000	△ 7.8%
Nationwide	127,094,000	106,421,000	△ 16.3%

(Source) Prepared by the Asset Manager based on the "Regional Population Projections for Japan (estimated in 2018)" by the National Institute of Population and Social Security Research.





### High-grade properties with extensive facilities

### <Overview and facilities of representative properties>

Property name	Gross floor area	Access from the nearest station	Number of shops & restaurants	Hotel (spa)	Cultural facility Observatory	Conference	Share office	Residential	Green coverage of the site
Roppongi Hills	758,203m <sup>*</sup>	Connected to Roppongi Station	228	Grand Hyatt Tokyo (NAGOMI SPA AND FITNESS)	Mori Art Museum Tokyo City View TOHO Cinemas	Academyhills Ropponngi Hills Club	0	0	30.1%
Toranomon Hills (After total project completion)	793,585m <sup>*</sup>	Connected to Toranomon Hills Station	Not fixed (approx. 8,000 tsubo)	Andaz Tokyo (AO SPA AND CLUB)	-	Toranomon Hills Forum	0	0	30.4%
ARK Hills	310,979 <sub>m</sub>	2-minute walk from Roppongi 1-chome Station	55	ANA InterContinental (THANN SANCTUARY SPA AKASAKA)	Suntory Hall	ARK Hills Club	0	0	43.3%
Atago Green Hills	151,106m <sup>*</sup>	3-minute walk from Onarimon Station	18	(Atago Green Hills SPA)	-	-	-	0	51.9%

(Source) Prepared by the Asset Manager based on disclosed materials as of August 31, 2020.

(Note 1) Describes the outline of the entire areas and facilities including properties owned by MHR.

(Note 2) "Connected" under the "Access from the nearest station" describes the possible direct connection by concourse etc..











### **Earthquake-resistant feature**



% PML refers to the probable maximum loss ratio expected to result from an earthquake. A smaller figure indicates superiority in earthquake-resistance.

Proper	ty name	Туре	PML	Earthquake- resistant feature		
Roppongi Hills Mori	Tower		0.59%	Seismic damping		
ARK Mori Building			0.78%	Seismic damping		
Koraku Mori Buildin	g	Office	TypePMLresistant feature0.59%Seismic damping0.78%Seismic damping0.78%Seismic damping0.73%Seismic damping1.56%Seismic damping0.50%Seismic damping0.85%Seismic damping0.78%Seismic damping2.35%Seismic damping2.34%Seismic damping5.94%-			
ARK Hills South Tov	ver	Office	1.56%	Seismic damping		
Toranomon Hills M	ori Tower		0.50%	Seismic damping		
Holland Hills Mori To	ower	-	0.85%	Seismic damping		
Akasaka Tameike T	Tower	Office	1.79%	Seismic damping		
	MORI Tower		2.35%	Seismic damping		
Atago Green Hills	Forest Tower	residential)	2.34%	Seismic damping		
Plaza			5.94%			
Roppongi First Plaz	Residential	2.20%	_			
Roppongi View Tov	Residential	2.20%	-			

### **Environmental performance**



**Highest quality** among all J-REITs

X In acquisition price base by excluding Laforet Harajuku (Land)









**Roppongi Hills** ARK Mori Mori Tower Building

CASBEE for Existing Buildings: Rank A



Akasaka Tameike

Tower



Koraku Mori

Building



Atago Green Hills Toranomon Hills Holland Hills (MORI Tower) Mori Tower



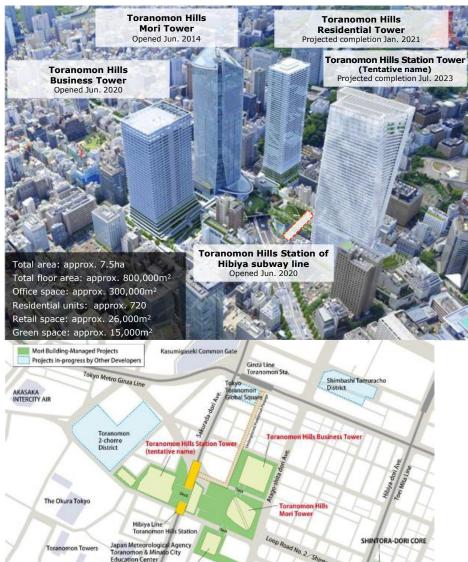
DBJ Green Building Certification: Four stars



**ARK Hills** South Tower



### **Developments around MHR's properties** (Toranomon Hills area)



on Hills Reside

100 150

Tokyo World Gate

Shiroyama Garde

### Shintora-Dori CORE (Completed Sep. 2018)



### Mixed use Tower located at the center of future grand boulevard in Tokyo

- A 15-story mixed use tower with commercial facilities with a total rental floor area of approximately 10,000m<sup>2</sup>
- Cafe/dining and event space "THE CORE KITCHEN/SPACE" which faces the Shintora-Dori aims to be a creator's hub where creative industry people gather, interact, and create ideas.
- Incubation offices with shared lounges and meeting rooms are located on the 3rd floor and start-ups expanding into Japan from overseas and venture companies have moved in.

### 2-14 (3) Value creation



### **Toranomon Hills Business Tower (Completion Jan. 2020)**









### An international-standard, large-scale office building with an innovation center

- Business Tower is a 36-story office tower, featuring international-standard, large-scale office space of approximately 96,000m<sup>2</sup>, and retail facility area of approximately 7,600m<sup>2</sup>.
- The tower is directly connected to the new Toranomon Hills station on the Hibiya subway line as well as the existing Toranomon station on the Ginza subway. A bus terminal is located on the first floor to function as a "Gateway to Tokyo" via various bus lines including the BRT (Bus Rapid Transit) connecting city center and waterfront areas, and via airport limousine buses.
- Offices occupy 32 floors from the 5th floor to the 36th floor with the standard rentable floor area of 3,000 m<sup>2</sup>. Refreshment corners are provided in the common area on each floor aimed at promoting communication. In addition, prepare for an emergency by arranging a disaster stockpiling warehouse on each floor.
- An original energy plant that supplies electricity and heat is installed in the Toranomon Hills area on the third basement floor. It also provides the electricity and heat sufficient to continue urban functions even in the event of a disaster, contributing to the safety and security of the Global Business Center.



#### <Retail>

From the first basement floor to the 3rd floor, commercial spaces with a total of 60 restaurants and stores will support global lifestyles. The 3rd floor will house Toranomon Yokocho, a landmark dining facility featuring offerings from famous stores from all over Tokyo.



#### <Innovation center>

On the 4th floor will be a large membership-based incubation center "ARCH," which was established especially to support large enterprises' internal business reforms and new business creation. It boasts around 3,800 m<sup>2</sup> of office work space and aims to become a base for Japan's unique innovation ecosystem.

# 2-15 (3) Value creation



### Development around MHR's properties (Toranomon-Azabudai Project: projected completion Mar. 2023)



### <u>"Modern Urban Village", a city-within-a-city full of greenery and connects people</u>

• The core concept of the "Toranomon-Azabudai Project" is a "Modern Urban Village," a unique neighborhood that will combine the sophistication of a megalopolis with the intimacy of a small village. It will be a completely new city like no other in the world. It will cover an area of approx. 8.1 ha and will feature extensive greenery totaling approx. 2.4 ha including a 6,000m<sup>2</sup> central square.





### The future version of "Hills" boasts an astonishing scale and impact

- Large central square of approx. 6,000m<sup>2</sup> is set in the center of the city and various city functions such as offices, residences, hotel, an international school, retail facilities and cultural facilities will be tightly integrated.
- Total floor area will be 860,400m<sup>2</sup>, with 213,900m<sup>2</sup> of office space, approx. 1,400 residential units. Approx. 20,000 office workers and 25-30 million people per year are expected to visit.
- The main tower will soar 64 stories and 330m in height. Offices in the main tower, the West Tower and Podium Building will encourage free and creative work.









### Creating community and innovation through the Area Management by sponsor

### **Toranomon Hills Area**



Thursday Gathering (Toranomon Hills Mori Tower)

#### Partnership with world's largest innovation center

"Thursday Gathering" by Venture Café, a sister organization of Cambridge Innovation Center, promotes exchanges between participants to support the creation of new innovations.



ELLE Cinema Night (Toranomon Hills Mori Tower)

#### Events "OUR PARKS"

Various events such as "Our Parks" are held in the open spaces, Oval Plaza and Atrium, where a vast lawn spreads out. It creates a third place for community and activates the area of Toranomon.



DLX Design Academy (Shintora-Dori CORE)

### Collaboration with Royal College of Art

"DLX Design Academy" in collaboration with the Royal College of Art, provides educational programs to spur creation of new values with an environmental focus and world-class learning and interacting opportunities.



Traveling stand (Shintora-Dori)

#### Enjoy the charm of Japanese Market

The dining facility "Touring Stand" has been installed along the road for the first time in Tokyo. It offers sales of gourmet cuisine using seasonal ingredients from around Japan and various workshops to experience community activities.

# 2-17 (3) Value creation



### Creating community and innovation through the Area Management by sponsor

### **ARK Hills Area**



KaleidWorks (ARK Mori Building)

#### Workplace where venture capital gathers

"KaleidWorks" consists of an office area where independent venture capitalists representing Japan are located and a lounge area. People who want to innovate in a wide range of fields can interact on common grounds in shared spaces.



Hills Marche (ARK Mori Building)

Roppongi Hills Area

#### Pioneer of urban markets: Hills Marche

Hills Marche is the first Marche Japon Project of the Ministry of Agriculture, Forestry and Fisheries. Based on the concept that "the best ingredients are in the city," through fresh, local food we reinforce the rich lifestyle of ARK Hills.



HAB-YU platform (ARK Hills South Tower)

#### Co-creation platform HAB-YU platform

HAB-YU, operated jointly with the Fujitsu Group, is a platform for co-creation. It aims to create new value by bringing together the issues, ideas and technologies from people "Human", region "Area", and company "Business" (= HAB) and forging ties ("YU") among them in a variety of ways.



(c) Roppongi Art Night Execution Committee

Roppongi Art Night (Roppongi Mori Tower)

#### Art Festival representing Tokyo

Tokyo-based art festival "Roppongi Art Night" integrates the art and the city to improve the cultural image of Roppongi and create a pioneering model of urban development in Tokyo.

### 2-18 External growth



#### HILLS REIT

Business environment recognition

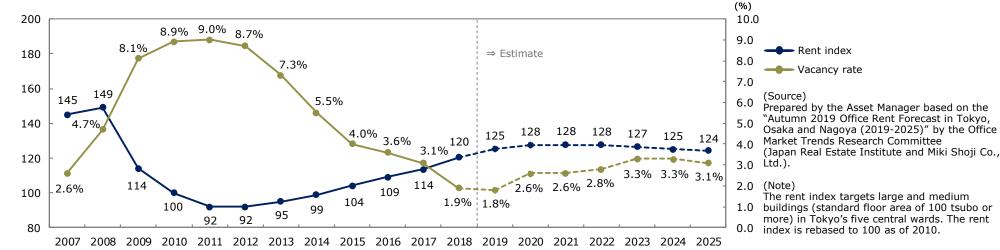
We believe that the structural changes to office demand will not impact premium properties in central Tokyo

(Note) Please refer to "Section 4. Business environment recognition and MHR's policy/strategy" for details.

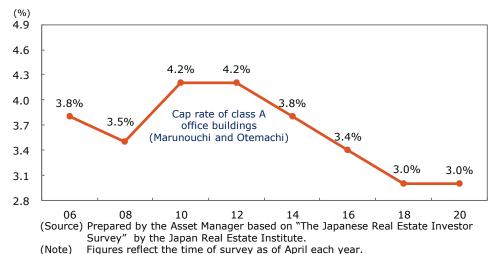
External growth policy

Proceed with external growth utilizing sponsors' abundant property pipeline

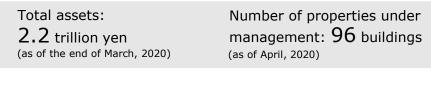
### Change in rent and vacancy rate of office buildings (Tokyo's five central wards)



### Change in return on real estate investment



# Mori Building's extensive property pipeline

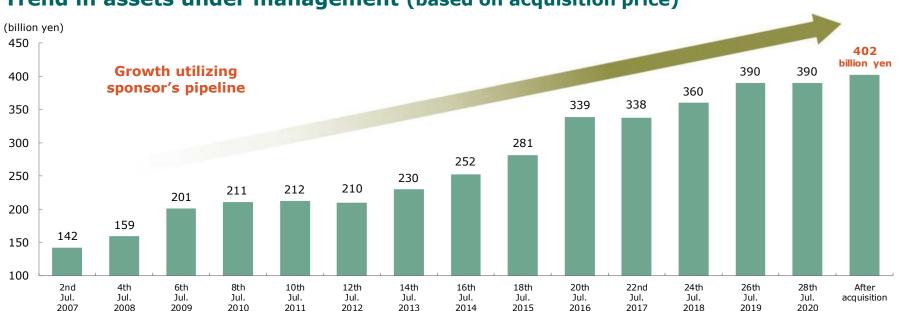




### MHR has "preferential negotiation rights"

# 2-19 External growth

HILLS REIT

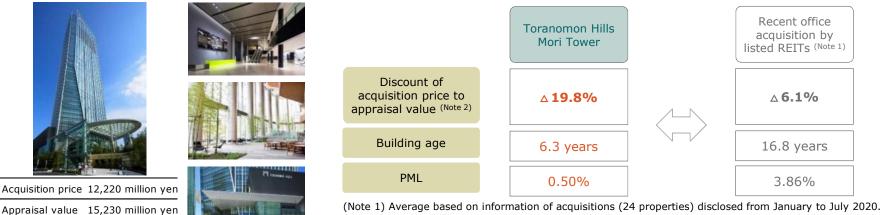


### Trend in assets under management (based on acquisition price)

### Acquired premium properties in central Tokyo lower than appraisal values (Acquired as of September 1, 2020)

#### Toranomon Hills Mori Tower

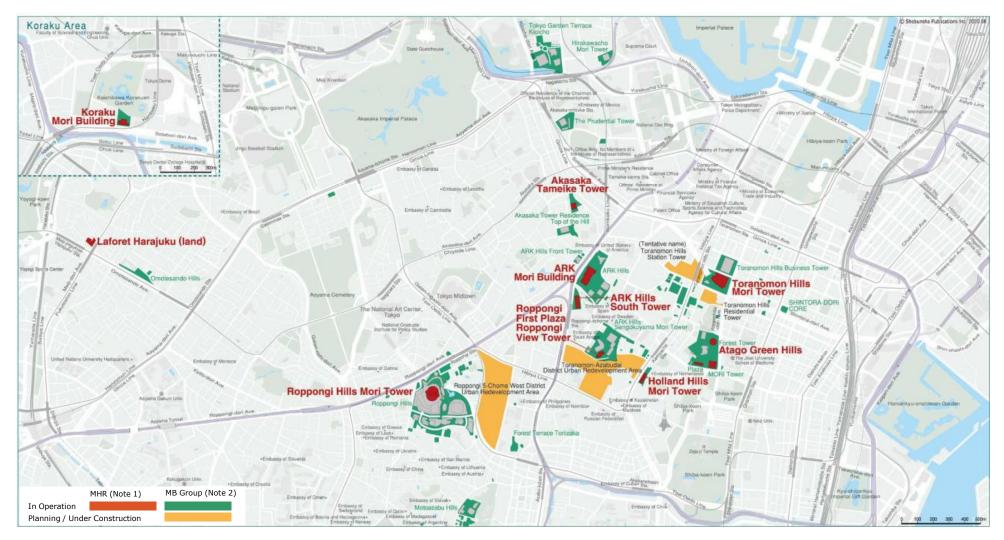
Location



### Minato-ku, Tokyo



### Mori Building Group's involvement



(Source) Prepared by the Asset Manager based on Mori Building's "Mori Building Handy Map Mori Building Map/Home Route Support Map 2020."

(Note 1) Some of the properties have been partially acquired and held by MHR.

(Note 2) Properties are developed, owned, managed and planned for development by Mori Building Group, and there are no properties currently anticipated to be acquired by MHR.

### 2-21 Internal growth



#### HILLS REIT

Business environment recognition

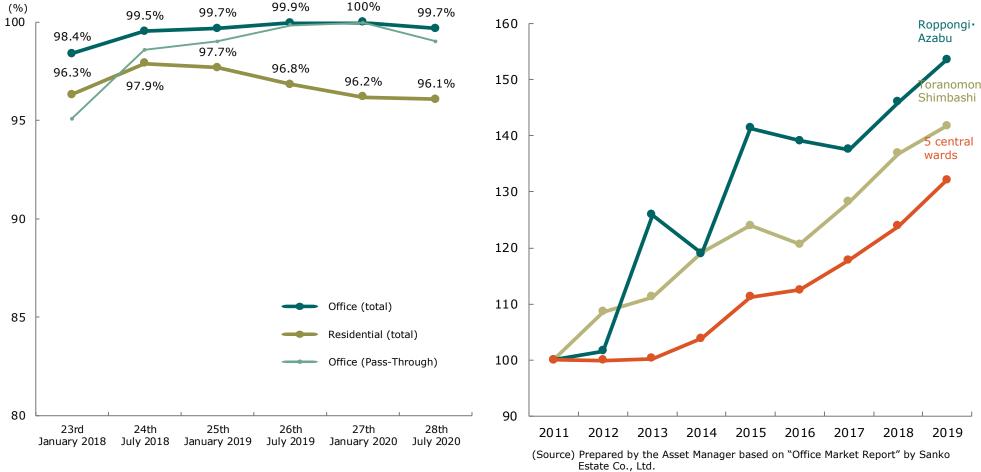
Internal growth policy

While demand may decline to a certain extent due to a downturn in business sentiment, rent trends will depend on vacancy rates

Maintain stability of cash flow through fixed rent master leases, while striving for revenue growth with pass-through type leases (Note) Please refer to "Section 4. Business environment recognition and MHR's policy/strategy" for details.

Trend in occupancy rates

### Trend in asking rent



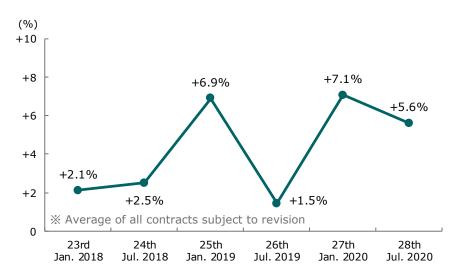
(Note) The average of asking rent (including common area revenue) that targets a large scale building with a standard floor area of 200 tsubo or more is rebased to 100 as of 2011.

### 2-22 Internal growth

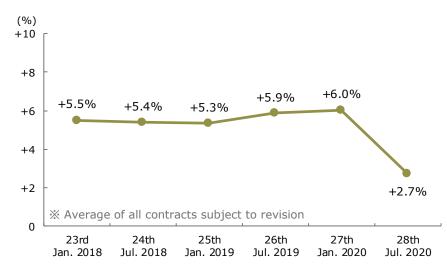


### Result of rent revision and tenant replacement (pass-through type)

**Rent revision rate (Office)** 



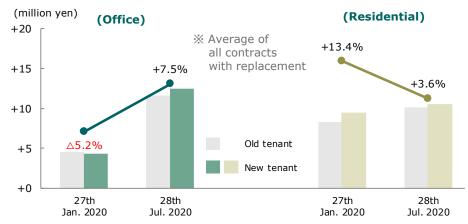
#### **Rent revision rate (Residential)**



### Net impact of rent revisions accumulated since 23rd period



### Net impact on increase/decrease of tenant replacement (Monthly rent basis)

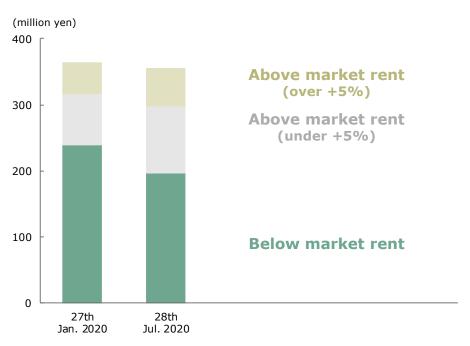


# 2-23 Internal growth

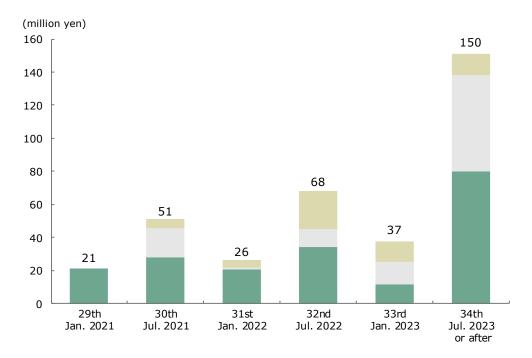


### **Comparison with office market rent** (pass-through type)

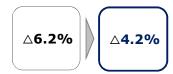
### Rent gap (Total monthly rent)



#### Rent gap by revision (Total monthly rent)



#### Rate of rent gap



This indicates that contracts have not reached market rent levels and have room for upside

(Note 1) Market rent is based on the report by CBRE K.K.

- (Note 2) Rent gap = Total tenants' rent  $\div$  "Total market rent" 1
- (Note 3) Figures reflect move outs of end tenants confirmed as of July 31, 2020

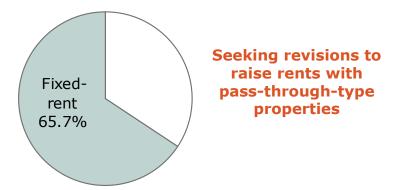
- Occupancy rate remained at high level due to vigorous office demand
- The rent gap has narrowed due to progress in revisions to raise rents
- Even after the outbreak of COVID-19, while taking into consideration the circumstances, tenants whose rent gap is large will be targeted for revisions to raise rent

### 2-24 Internal growth



### **Overview of fixed rent master lease**

#### Ratio of fixed rent master lease (after new acquisition)



### Structural changes to office demand will not impact premium properties in central Tokyo

 Display a defensive posture to the downturn in business sentiment in the short term

### Realize stable cashflow

### Monthly rent by contract expiration

Dronoutu nomo	Total monthly	% of portfolio	Breakdown	Leased floor	Payer of	Payer of Monthly rent by contract expiration (mn yen)		ın yen)	Expiration of			
Property name	rent (mn yen)	total rent	of property	area (m <sup>2</sup> )		2021	2022	2023	2024 or after	the lease agreement		
			23rd & 24th	8,993.45		114.6	_	_	-	Jul. 2021		
			19th & 22nd	8,609.47		-	—	95.0	_	Sep. 2023		
Roppongi Hills Mori Tower	490.5	20 50/	20 50/	20th	3,879.19	MHR	-	-	_	42.8	Jul. 2024	
(10 floors)	490.5	30.5%	28th	4,460.13	мпк	_	—	_	49.2	Sep. 2025		
			25th	4,156.66		_	—	_	45.8	Jan. 2026		
		ľ	26th, 27th & 29th	12,942.64		_			142.9	Mar. 2026		
	225.2	14.0%	14.0%	13th/12th & 22nd	7,952.55		-	-	-	77.9	Jan. 2026	
ARK Mori Building				14 0%	23rd & 25th	5,742.95	MHR	—	—	_	55.5	Jan. 2026
(8 floors + DHC)				4th, 15th & 24th	7,680.52		—	—	_	73.8	Jan. 2026	
			DHC	3,212.41	Master lessee	_	_	17.9	_	Mar. 2023		
Atago Green Hills (approx. 32.9% of entire property)	168.7	10.5%	Office, residential & retail	29,667.58	Master lessee	-	168.7	_	_	Apr. 2022		
Toranomon Hills Mori Tower (approx. 9.3% of entire property)	173.2	10.8%	Part of 28th to 35th floors	16,360.16	MHR	-	173.2	_	_	Jul. 2022		
Total	1,057.7	65.7%				114.6 (10.8%)	341.9 (32.3%)	113.0 (10.7%)	488.1 (46.2%)			

(Note) Figures reflect the acquisition as of September 1, 2020.

### 2-25 Financial management



#### HILLS REIT

Business environment recognition

Financial management

policy

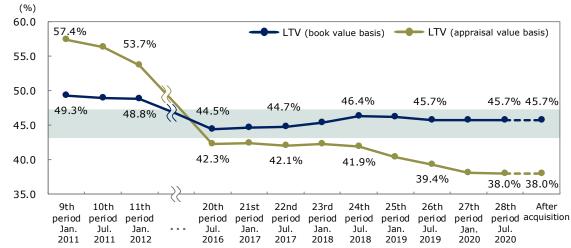
Interest rates are expected to remain low considering monetary policies and assuming rise over the medium to long term

Maintain mid 40% range LTV (book value basis) and 4 years or longer average remaining duration of debt

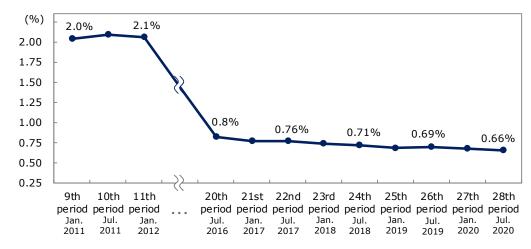
environment recognition and MHR's policy/strategy" for details.

(Note) Please refer to "Section 4. Business

### Reduction in LTV



### Reduction in average interest rate (including borrowing expenses)



### Overview of debt financing

	End of 27th period Jan. 31, 2020	End of 28th period Jul. 31, 2020
Debt Balance	179,222 mn yen	179,222 mn yen
LTV (book value basis) <sup>(Note 1)</sup>	45.7%	45.7%
LTV (appraisal value basis) <sup>(Note 2)</sup>	38.2%	38.0%
Avg. remaining duration	4.6 years	4.7 years

(Note 1) LTV (book value basis) is calculated as [Interest bearing debt /Total assets].

(Note 2) LTV (appraisal value basis) is calculated as [Interest-bearing debt/Appraisal value based total assets (Total assets + Total appraisal value - Total book value)].

### Long-term debt ratio/ Fixed rate ratio

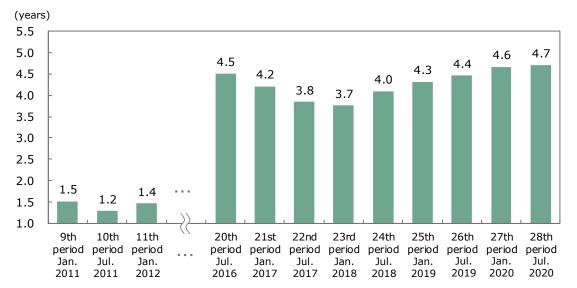


(Note) Total interest-bearing debt cost is calculated as [(interest expenses + interest expenses on investment corporation bonds + borrowing expenses + amortization of investment corporation bond issuance costs) × 365 ÷ operating days during each period ÷ average interest-bearing debt balance during each period].

# 2-26 Financial management



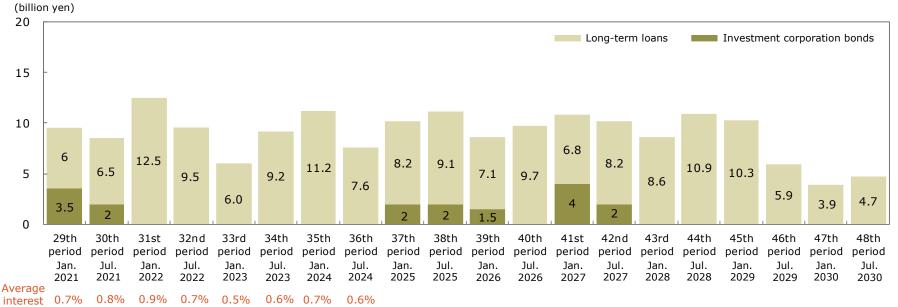
### Extension in remaining duration of debt



### Rating



### Overview of maturity (as of July 31, 2020)



### 2-27 MHR's representative property (1) Roppongi Hills



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### Roppongi Hills Mori Tower

### Roppongi Hills

Since its opening in 2003 as Japan's largest ever urban redevelopment at about 11.6 hectares, more than 40 million people have visited Roppongi Hills each year from all over the world. As this community has matured, Roppongi Hills has only multiplied its global magnetic attraction. Japan real estate development had been limited by an economic perspective until Mori Building revolutionized the concept by creating a community where humanity, culture, interaction and vision toward the next era is born.

#### Roppongi Hills Mori Tower Office

Roppongi Hills Mori Tower is the main tower of Roppongi Hills and is 54 floors above ground and 238 meters high and has established itself as a landmark of Tokyo. Offices located from the 8th floor to the 48th floor boast floor plates of about 1,360 tsubo (about 4,500m<sup>2</sup>), among the largest floor areas of skyscrapers in Japan. It is a state-ofthe-art office building with an ultra high-speed network, outstanding earthquake resistance performance and thorough security.



### Cinema TOHO Cinemas Roppongi Hills

One of the top cinema complexes in Japan, TOHO offers nine movie screens, a variety of daily show times and facilities with unprecedented comfort and functions. These theaters ushered in a whole new culture of movie going in Roppongi.



### Museum Mori Art Museum

"The world's nearest art museum to the sky", the museum collaborates with a network of highly respected international art museums to create a space to appreciate the world's top modern art. It is open until 10 pm during exhibitions to welcome visitors after work or dinner.

### Sta R s



### Residence Roppongi Hills Residence

In Roppongi Hills where international cultural is fostered and people come to interact, Mori Building designed these residences with the comfort of the people as a top priority, to provide the template for a "new life overflowing with affluence and warmth".



### Retail Shops and Restaurants

Retail facilities are comprised of more than 200 "only one" shops and restaurants divided into four areas with different concepts. There are many shops on the lower floors of the buildings and on the street so visitors can enjoy shopping, eating and drinking while walking around the open spaces that are full of greenery.



### Hotel Grand Hyatt Tokyo

Grand Hyatt Tokyo offers a dynamic city space featuring 10 highly distinctive restaurants and bars, 387 guestrooms designed for the highest level of relaxation, 16 banquet facilities and much more. The wide range of facilities inside the hotel and in Roppongi Hills enable guests to enjoy leisurely time at the hotel to the fullest extent.



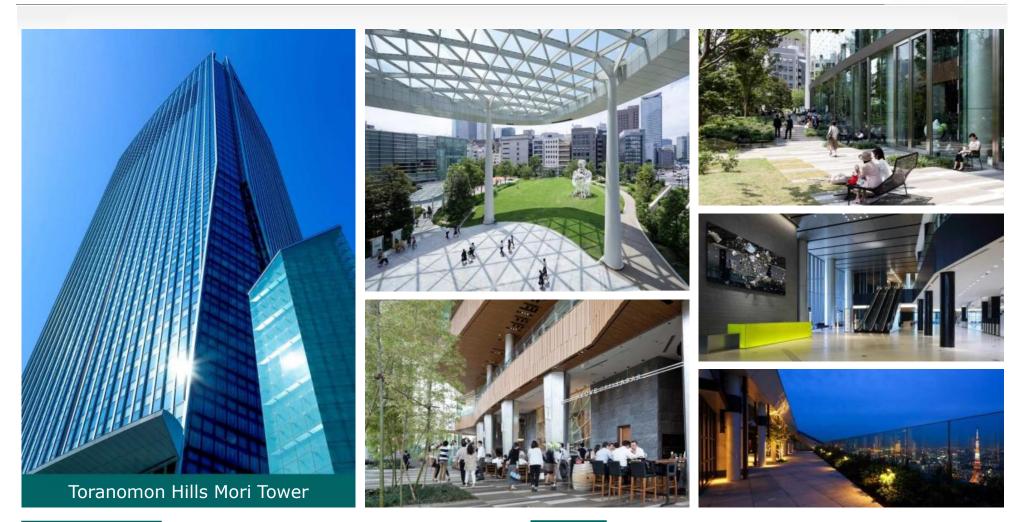
#### Stable Supply of Power from the Independent Power Station

Roppongi Hills uses its own energy plant (a specially designated power supply business facility) to supply electrical power to the area. Because this plant uses city gas (medium pressure gas) as the fuel, it is not affected by power restrictions on the use of electricity and is able to provide an extremely stable supply of electricity. The use of a power supply with triple redundant safety allows the building to construct a power supply system with high reliability.

### 2-28 MHR's representative property (2) Toranomon Hills



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### Toranomon Hills

Toranomon Hills is located in the "Special Zone for Asian Headquarters" where Tokyo Metropolitan Government seeks to attract foreign companies. This building is Tokyo's new landmark and consists of Japan's first Andaz hotel "Andaz Tokyo", highspecification offices, a high class residential area with outstanding views where hotel services are available, international-standard conference facilities and commercial facilities to supports various urban functions, along with an open space of about 6,000m<sup>2</sup>.

### Office Toranomon Hills Mori Tower

Offices occupy the 6th to the 35th floors of "Toranomon Hills Mori Tower", a super high rise tower with 52 floors rising 247 meters above ground with a gross floor area of 30,000 tsubo. Standard rent floors' average size are about 1,000 tsubo (about 3,300m<sup>2</sup>) with a ceiling height of 2.8 meters and they provide flexible and comfortable workspaces without pillars. Six transit stations and 11 lines are nearby and provide access to Haneda Airport which makes this building an optimal global business base.



### Residence Toranomon Hills Residence

Pleasing views of central Tokyo such as Tokyo Tower, Rainbow Bridge, Tokyo Sky Tree and the open green space of the Imperial Palace can be viewed from residences located on the 37th to 46th floors. Hotel services in cooperation with Andaz Tokyo are available.



### Retail Shops and Restaurants

With the concept of "Communication Hub", restaurants are designed to provide international cuisine that satisfy customers from Japan and overseas. Various people such as office workers, conference attendees and hotel guests gather in this space uniquely designed to facilitate communication.



### Hotel Andaz Tokyo

Hyatt's boutique lifestyle hotel "Andaz Tokyo" is Japan's first Andaz. Andaz means "personal style" in Hindi. The hotel values the individuality of the area and incorporates the charm of the land into design and its' service.



### Evolving as an International Urban Center and a Global Business Hub

Upon completion of Toranomon Hills Business Tower, Toranomon Hills Residential Tower and the currently planned Toranomon Hills Station Tower (Tentative name), the total area of the Toranomon Hills complex including Toranomon Hills Mori Tower will reach about 7.5 hectares and about 800,000m<sup>2</sup> of the total floor space. The area will evolve into a true "international unban center and a global business hub" with integrated functions such as international standard offices, residences, hotels, retail facilities and transportation infrastructure.

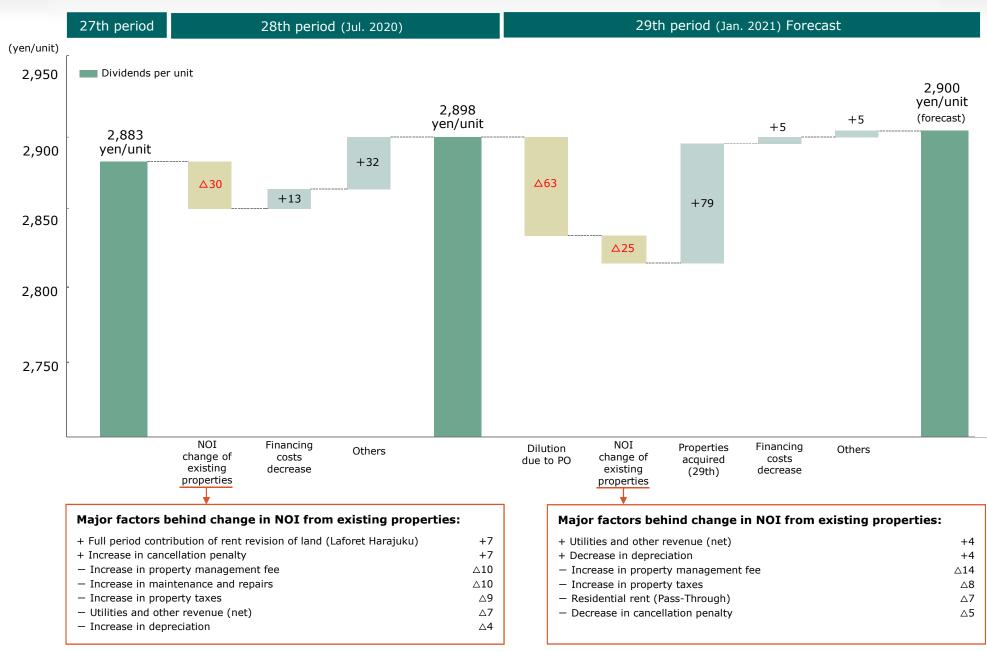
### **3. Operation highlights**



# 3-1 Factors that led to changes in dividends per unit from the previous fiscal period



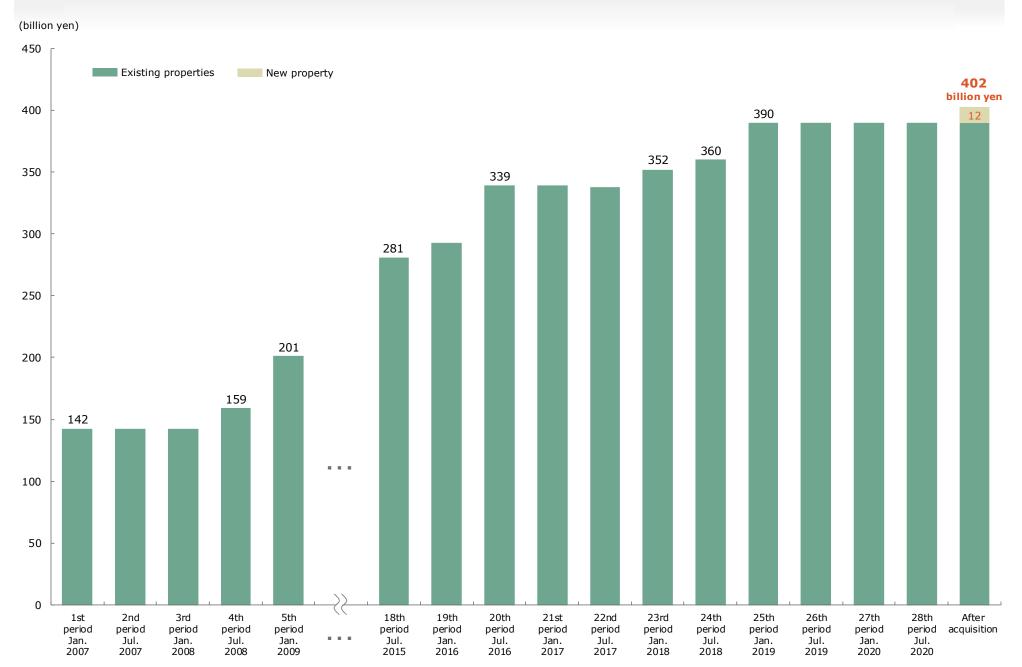
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(Note) Factors that led to change are arrived at by dividing the change from the previous fiscal period by 1,874,960 units for the 28th period (July 2020) and 1,916,330 units for the 29th period (January 2021) indicated as an approximate figure in yen.

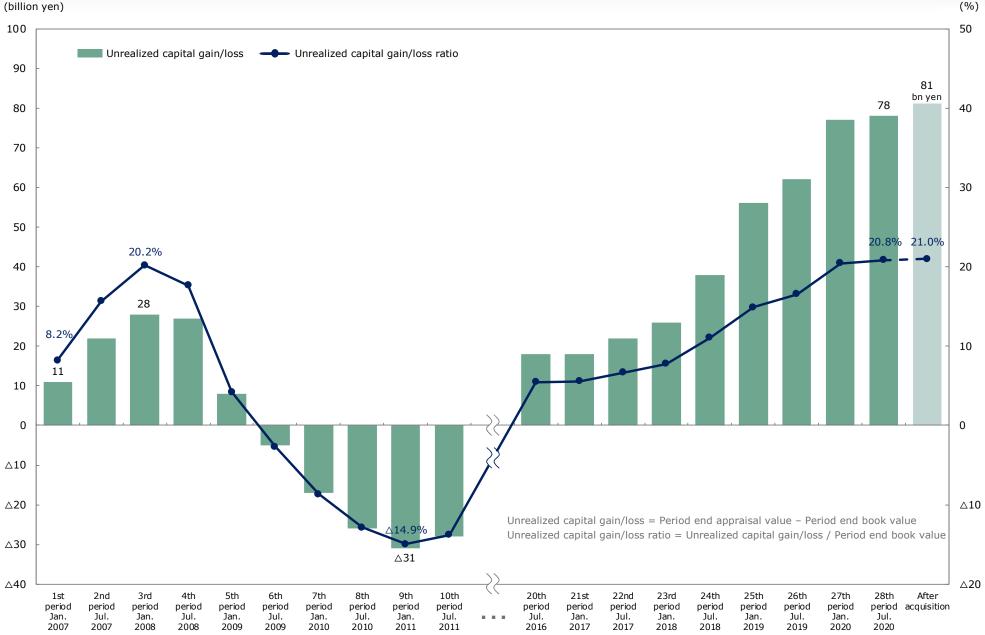
# 3-2 Change in assets under management





# 3-3 Change in unrealized capital gain/loss

HILLS REIT (%)



# 3-4 Appraisal value



#### HILLS REIT

													(million yen)
					As of end of Jan. 31			As of end of July 31,				0.0% 1.1% 1.2% 0.0% 0.4% 0.0% 0.5% 0.2% 0.2% 1.9% 1.0%	Unrealized capital gain (B)-book value
Principal use	Property name	Property No.	Acquisition price	Book value	(A) Appraisal value (Note 1)	Yield (Direct capitalization method)	(B) Appraisal value (Note 1)	Yield (Direct capitalization method)	Discount rate (DCF)	Terminal yield (DCF)	Difference (B)-(A)		
	Roppongi Hills Mori Tower	O-0	115,380	111,663	148,100	2.9%	148,100	2.9%	2.6%	3.1%	0	0.0%	36,436
	ARK Mori Building	0-1	62,480	61,488	63,700	3.2%	63,700	3.2%	2.9%	3.4%	0	0.0%	2,211
	Koraku Mori Building	0-4	27,200	24,761	26,200	3.4%	26,500	3.4%	3.0%	3.7%	300	1.1%	1,738
	Akasaka Tameike Tower	0-6	43,930	41,535	34,100	3.2%	34,500	3.2%	2.9%	3.4%	400	1.2%	△ 7,035
Office	Atago Green Hills	0-7	42,090	40,217	46,900	3.4%	46,900	3.4%	2.9%	3.6%	0	0.0%	6,682
	ARK Hills South Tower	O-8	19,150	18,704	25,100	3.0%	25,200	3.0%	2.8%	3.2%	100	0.4%	6,495
	Toranomon Hills Mori Tower	0-9	36,210	35,872	44,800	2.6%	44,800	2.6%	2.3%	2.8%	0	0.0%	8,927
	Holland Hills Mori Tower	O-10	16,330	16,278	21,700	3.2%	21,800	3.2%	2.8%	3.4%	100	0.5%	5,521
	Sub total		362,770	350,521	410,600	_	411,500	_	_	-	900	0.2%	60,978
	Roppongi First Plaza	R-3	2,100	2,237	2,530	3.9%	2,530	3.9%	3.7%	4.1%	0	0.0%	292
Residen tial	Roppongi View Tower	R-4	4,000	4,083	3,200	4.0%	3,260	4.0%	3.8%	4.2%	60	1.9%	△ 823
	Sub total		6,100	6,321	5,730	-	5,790	_	-	-	60	1.0%	△ 531
Retail	Laforet Harajuku (Land) (Note 2)	S-1	21,820	22,074	40,400	3.8%	40,600	_	3.8%	_	200	0.5%	18,525
and others	Sub total		21,820	22,074	40,400	_	40,600	_	_	-	200	0.5%	18,525
	Total		390,690	378,917	456,730	_	457,890	-	-	_	1,160	0.3%	78,972

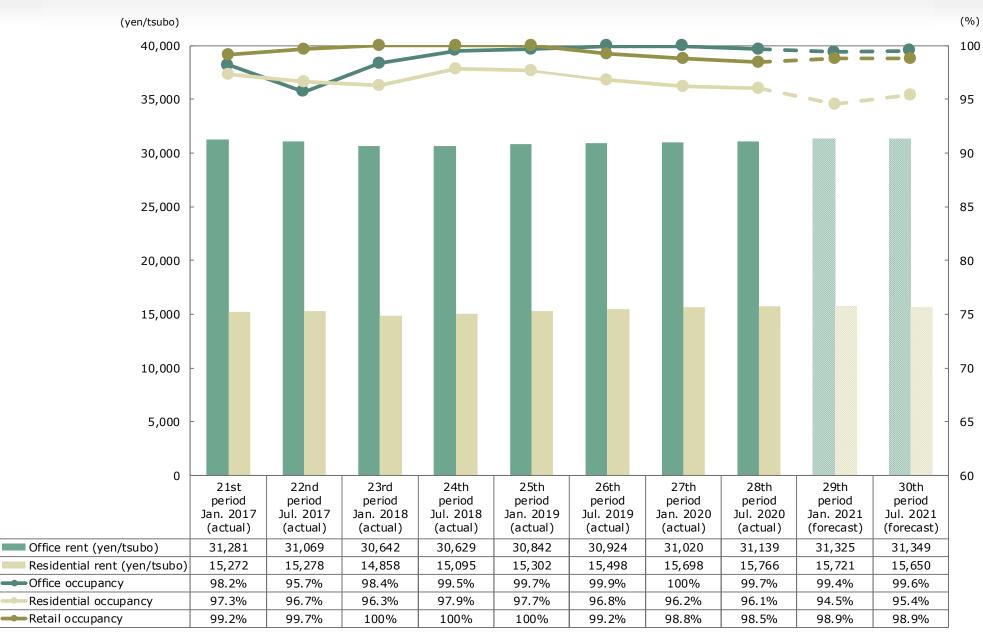
(Note 1) "Appraisal values" at the end of each fiscal period are based on the Ordinance Concerning Calculation of Investment Corporations, asset valuation methods and standards defined in the Articles of Incorporation of the Company and rules defined by the Investment Trust Association. Figures in the property appraisal reports created by Japan Real Estate Institute are indicated for properties other than ARK Hills South Tower and figures in the property appraisal report created by Daiwa Real Estate Appraisal Co., Ltd. are indicated for ARK Hills South Tower, respectively.

(Note 2) For Laforet Harajuku (Land), value in the "Yield (Direct capitalization method)" column for the 27th period shows the discount rate used in the DCF analysis.

# 3-5 Changes in the rent and occupancy rates



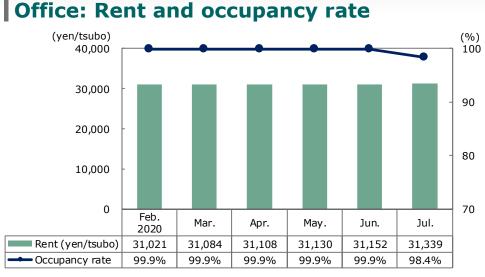
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(Note) The above rents and occupancy rates indicate the average rent and the average occupancy rate during relevant fiscal periods.

# 3-6 Tenant status by month and major tenants





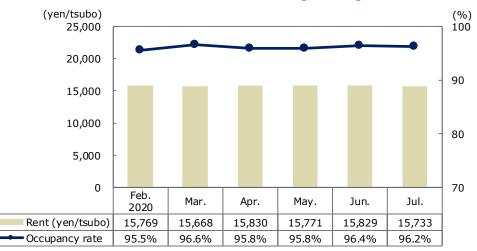
### Top 5 tenants

End tenants	Property name	Leased space (Note 1)	Ratio
Mori Building Co., Ltd.	Roppongi Hills Mori Tower ARK Mori Building Koraku Mori Building Atago Green Hills ARK Hills South Tower Toranomon Hills Mori Tower	109,845.73 m <sup>2</sup>	64.1%
Mylan Seiyaku Ltd.	Holland Hills Mori Tower	3,458.53 m <sup>2</sup>	2.0%
Mitsubishi UFJ Research and Consulting Co.,Ltd.	Holland Hills Mori Tower	3,436.90 m <sup>2</sup>	2.0%
Mori Building Ryutsu System Co., Ltd.	Laforet Harajuku (Land)	2,565.06 m <sup>2</sup>	1.5%
ITOCHU Techno-Solutions Corporation	Koraku Mori Building	2,116.88 m <sup>2</sup>	1.2%
Total of top 5 tenants	121,423.10 m <sup>2</sup>	70.9%	

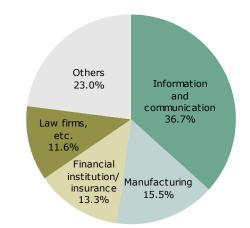
(Note 1) Leased space is the lease area stated in the lease contract with the end tenant. It is multiplied by the relevant percentage of ownership for each properties.

(Note 2) This indicates the figures as of July 31, 2020.

#### Residential: Rent and occupancy rate



#### **Tenant Contribution by Industry Type-Office**



(Note 1) As for fixed rent master lease, ratios are based on monthly rents of tenants who are actually using the floor areas as of July 31, 2020.

It is multiplied by the relevant percentage of ownership for each property.

(Note 2) Business types are classified by the Asset Manager.

# 3-7 Financial overview (as of July 31, 2020)



Long-term debt ratio/Fixed rate ratio

### Major financial indicator

	End of 27th period Jan. 31, 2020	End of 28th period Jul. 31, 2020
Debt balance	179,222 mn yen	179,222 mn yen
Long-term loan	157,222 mn yen	162,222 mn yen
Investment corporation bonds	22,000 mn yen	17,000 mn yen
LTV (Book value basis) <sup>(Note 1)</sup>	45.7%	45.7%
LTV (Appraisal value basis) (Note 2)	38.2%	38.0%
DSCR (Note 3)	15.5x	16.0x
Avg. remaining duration	4.6 years	4.7 years
Weighted avg. interest rate	0.49%	0.48%

(Note 1) LTV (Book value basis) is calculated as [Interest bearing debt/Total assets]. (Note 2) LTV (Appraisal value basis) is calculated as [Interest-bearing debt/Appraisal value

based total assets (Total assets +Total appraisal value-Total book value)].

### Outstanding balances

Lenders	Balance	Ratio
MUFG Bank, Ltd.	42,296 mn yen	26.1%
Mizuho Bank, Ltd.	28,498 mn yen	17.6%
Sumitomo Mitsui Banking Corporation	23,025 mn yen	14.2%
Sumitomo Mitsui Trust Bank, Limited	20,923 mn yen	12.9%
The Bank of Fukuoka	8,300 mn yen	5.1%
The Norinchukin Bank	7,000 mn yen	4.3%
Resona Bank, Limited.	6,430 mn yen	4.0%
Development Bank of Japan Inc.	5,950 mn yen	3.7%
Shinsei Bank, Limited	5,200 mn yen	3.2%
Mizuho Trust & Banking Co., Ltd.	4,800 mn yen	3.0%
The Nishi-Nippon City Bank, Ltd.	3,300 mn yen	2.0%
The Chugoku Bank, Limited.	1,500 mn yen	0.9%
Aozora Bank, Ltd.	1,000 mn yen	0.6%
The Hiroshima Bank, Ltd.	1,000 mn yen	0.6%
Oita Bank Co. Ltd.	1,000 mn yen	0.6%
Shinkin Central Bank	1,000 mn yen	0.6%
Nippon Life Insurance Company	1,000 mn yen	0.6%
Total borrowings	162,222 mn yen	100%
Investment corporation bonds	17,000 mn yen	
Total interest-bearing debt	179,222 mn yen	

<sup>(</sup>Note 3) DSCR is calculated as [Net income before interest expenses +Depreciation/ Interest expenses].



### Debt

Lender	Balance	Rate of	Borrowing	Maturity
	(mn yen)	interest	date	date
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd. Mizuho Bank, Ltd., Sumitomo Mitsui Trust Bank, Limited	6,000	0.62%	2014/11/28	2020/11/30
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.	6,500	0.75%	2014/11/28	2021/11/30
Mizuho Bank, Ltd., Sumitomo Mitsui Trust Bank, Limited	1 700	0.000/	2015/2/27	2022/2/27
Development Bank of Japan Inc.	1,700	0.80%	2015/3/27	2023/3/27
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.	6,500	0.57%	2015/5/29	2021/5/31
Mizuho Bank, Ltd., Sumitomo Mitsui Trust Bank, Limited Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.				
Mizuho Bank, Ltd., Sumitomo Mitsui Trust Bank, Ltd.	6,500	0.70%	2015/5/29	2022/5/31
Mizuho Bank, Ltd., MUFG Bank, Ltd. Sumitomo Mitsui Banking Corporation	6,000	0.49%	2015/8/31	2021/8/31
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.				
Mizuho Bank, Ltd., Sumitomo Mitsui Trust Bank, Limited	2,500	0.65%	2015/9/16	2023/8/31
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.	3,200	0.50%	2015/11/30	2022/11/30
MUFG Bank, Ltd., Mizuho Bank, Ltd., Sumitomo Mitsui				
Trust Bank, Limited, Shinsei Bank, Limited	6,300	0.62%	2015/11/30	2023/11/30
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.				
The Norinchukin Bank, Resona Bank, Limited.	7 500	0.220/	2016/2/21	2022/2/21
Shinsei Bank, Limited, Mizuho Trust & Banking Co., Ltd.	7,500	0.33%	2016/3/31	2023/3/31
The Hiroshima Bank, Ltd.				
Sumitomo Mitsui Banking Corporation, MUFG Bank, Ltd.				
Mizuho Bank, Ltd., Sumitomo Mitsui Trust Bank, Limited	7 100	0 410/	2016/2/21	2024/2/21
The Bank of Fukuoka, Development Bank of Japan, Inc.	7,100	0.41%	2016/3/31	2024/3/31
Aozora Bank, Ltd.				
MUFG Bank, Ltd., Mizuho Bank, Ltd.				
Sumitomo Mitsui Trust Bank, Limited	7,200	0.50%	2016/3/31	2025/3/31
Shinkin Central Bank	1,000	0.18%	2016/3/31	2022/9/30
The Norinchukin Bank	500		2017/8/1	2024/7/31
Sumitomo Mitsui Banking Corporation	1,100		2017/8/1	2025/7/31
Sumitomo Mitsui Trust Bank, Limited	1,000		2017/8/1	2026/7/31
The Bank of Fukuoka	500		2017/8/1	2026/7/31
Resona Bank, Limited.	500		2017/8/1	2027/7/31
Sumitomo Mitsui Trust Bank, Limited	2,000		2017/8/1	2028/7/31
Mizuho Bank, Ltd.	1,100		2017/8/1	2029/7/31
Mizuho Trust & Banking Co., Ltd.	500	0.58%	2017/8/1	2029/7/31
Oita Bank Co. Ltd.	1,000		2017/11/30	2022/11/30
The Norinchukin Bank	600		2017/11/30	2024/11/30
The Nishi-Nippon City Bank, Ltd.	1,000		2017/11/30	2024/11/30
The Bank of Fukuoka	500		2018/2/28	2025/8/31
Resona Bank, Limited.	500		2018/2/28	2025/8/31
Mizuho Trust & Banking Co., Ltd.	1,500		2018/2/28	2025/8/31
Shinsei Bank, Limited	500		2018/2/28	2025/8/31
The Nishi-Nippon City Bank, Ltd.	500		2018/2/28	2025/8/31
Sumitomo Mitsui Banking Corporation	2,650		2018/2/28	2026/2/28
Sumitomo Mitsui Trust Bank, Limited	2,600	0.58%	2018/2/28	2020/2/28
Development Bank of Japan Inc.	750		2018/2/28	2027/2/28
MUFG Bank, Ltd.	4,700		2018/2/28	2027/8/31
Mizuho Bank, Ltd.	2,700		2018/2/28	2027/8/31
Mizuho Bank, Ltd.	3,000		2018/2/28	2022/5/23
The Nishi-Nippon City Bank, Ltd.	800		2018/3/23	2022/3/23
Sumitomo Mitsui Trust Bank, Limited	2,400		2018/8/31	2022/8/31
Mizuho Bank, Ltd.	3,000		2018/8/31	
The Bank of Fukuoka				2024/8/31
	1,300		2018/8/31	2024/8/31
The Norinchukin Bank	1,300	0.43%	2018/8/31	2024/8/31

Lender	Balance	Rate of	Borrowing	Maturity
	(mn yen)	interest	date	date
Shinsei Bank, Limited	1,300	0.52%	2018/8/31	2025/8/31
Mizuho Trust & Banking Co., Ltd.	1,300	0.47%	2018/8/31	2025/8/31
Sumitomo Mitsui Banking Corporation	3,600	0.56%	2018/8/31	2026/8/31
Sumitomo Mitsui Trust Bank, Limited	1,400	0.67%	2018/8/31	2027/8/31
Development Bank of Japan Inc.	500	0.67%	2018/8/31	2027/8/31
MUFG Bank, Ltd.	5,000	0.43%	2018/8/31	2028/2/29
Resona Bank, Limited.	1,300	0.48%	2018/8/31	2028/8/31
Mizuho Bank, Ltd.	1,400	0.41%	2018/8/31	2029/8/31
The Bank of Fukuoka	2,000	0.17%	2019/5/31	2026/5/31
The Norinchukin Bank	3,000	0.27%	2019/5/31	2026/5/31
Sumitomo Mitsui Banking Corporation	1,144	0.40%	2019/5/31	2027/11/30
MUFG Bank, Ltd.	3,904	0.29%	2019/5/31	2028/11/30
Mizuho Bank, Ltd.	1,952	0.41%	2019/5/31	2029/5/31
Mizuho Bank, Ltd.	1,000	0.20%	2019/8/30	2025/8/31
The Chugoku Bank, Limited.	1,000	0.22%	2019/8/30	2026/8/31
Resona Bank, Limited.	2,500	0.31%	2019/8/30	2029/8/31
Sumitomo Mitsui Trust Bank, Limited	1,000		2019/11/29	2024/11/30
The Norinchukin Bank	600	0.26%	2019/11/29	2026/5/31
MUFG Bank, Ltd.	2,200	0.19%	2019/11/29	2026/11/30
Mizuho Bank, Ltd.	1,100		2019/11/29	2027/5/31
Shinsei Bank, Limited	900	0.36%	2019/11/29	2027/11/30
Sumitomo Mitsui Banking Corporation	1,600	0.47%	2019/11/29	2028/5/31
The Bank of Fukuoka	2,000	0.26%	2019/11/29	2028/11/30
Development Bank of Japan Inc.	2,000	0.41%	2019/11/29	2028/11/30
The Chugoku Bank, Limited.	500	0.32%	2020/5/20	2027/5/20
Shinsei Bank, Limited	500	0.36%	2020/5/20	2028/5/20
Nippon Life Insurance Company	1,000	0.48%	2020/5/20	2028/5/20
Mizuho Trust & Banking Co., Ltd.	1,000	0.45%	2020/5/20	2029/5/20
The Bank of Fukuoka	1,000	0.29%	2020/5/20	2030/5/20
The Nishi-Nippon City Bank, Ltd.	1,000	0.57%	2020/5/20	2030/5/20
Sumitomo Mitsui Trust Bank, Limited	834		2020/5/29	2025/5/31
MUFG Bank, Ltd.	2,816		2020/5/29	2027/5/31
Resona Bank, Limited.	830	0.30%	2020/5/29	2028/5/31
Sumitomo Mitsui Banking Corporation	1,134	0.48%	2020/5/29	2028/11/30
Mizuho Bank, Ltd.	1,408	0.40%	2020/5/29	2029/5/31
Total	162,222			

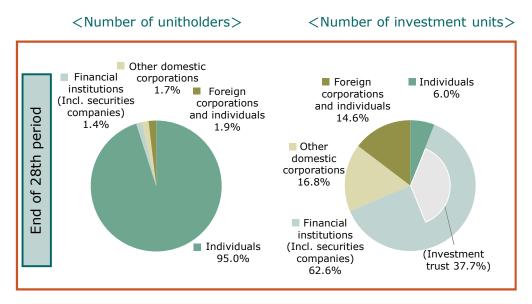
(Note) The interest rates above are the interest rates actually fixed following the conclusion of an interest swap agreement.

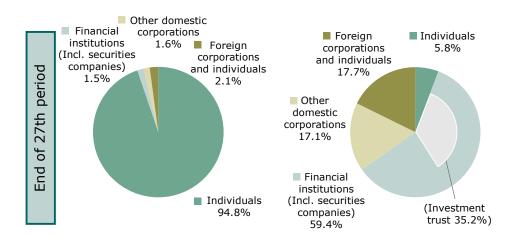
### Investment corporation bonds

Bond	Amount	Rate of	Payment	Maturity
Bolid	(mn yen)	Interest	date	date
11th Series Unsecured Corporation Bond (7 years)	2,000	0.69%	2014/2/24	2021/2/24
12th Series Unsecured Corporation Bond (10 years)	2,000	0.87%	2014/11/27	2024/11/27
14th Series Unsecured Corporation Bond (10 years)	2,000	0.82%	2015/5/26	2025/5/26
15th Series Unsecured Corporation Bond (5 years)	3,500	0.38%	2015/11/26	2020/11/26
16th Series Unsecured Corporation Bond (10 years)	1,500	0.89%	2015/11/26	2025/11/26
17th Series Unsecured Corporation Bond (10 years)	2,000	0.34%	2016/8/30	2026/8/28
18th Series Unsecured Corporation Bond (10 years)	2,000	0.49%	2017/1/31	2027/1/29
19th Series Unsecured Corporation Bond (10 years)	2,000	0.50%	2017/6/30	2027/6/30
Total	17,000			



### Unitholders breakdown





### Top 10 unitholders

Rank	Name	Number of units held	Ratio
1	Custody Bank of Japan, Ltd. (Trust account)	437,247	23.3%
2	The Master Trust Bank of Japan, Ltd. (Trust account)	293,142	15.6%
3	Mori Building Co., Ltd.	281,272	15.0%
4	The Nomura Trust & Banking Co., Ltd. (Investment trust account)	85,241	4.5%
5	Custody Bank of Japan, Ltd. (Securities investment trust account)	47,087	2.5%
6	STATE STREET BANK WEST CLIENT - TREATY 505234	21,749	1.2%
7	Custody Bank of Japan, Ltd. (Money trust taxable account)	19,159	1.0%
8	JAPAN SECURITIES FINANCE CO., LTD.	17,365	0.9%
9	JP MORGAN CHASE BANK 385771	17,324	0.9%
10	The Gunma Bank,Ltd.	16,986	0.9%
	Total of top 10 unitholders	1,236,572	66.0%

### 4. Business environment recognition & MHR's policy/strategy



# 4-1 Business environment recognition

### Real estate market / Lending attitude

Low vacancy rates bottomed out and turned upward, while the rent increase trend moderated.

(Forecast of Office Market Trends Research Committee for Tokyo's five central wards)

- $\Rightarrow$  Vacancy rate (forecast): 2.6% in 2020  $\rightarrow$  2.6% in 2021
- $\Rightarrow$  Rent index (forecast): 128 in 2020  $\rightarrow$  128 in 2021
- Cap rates have remained at historically low levels.
   (Japan Real Estate Institute's "The Japanese Real Estate Investor Survey")
  - $⇔ \$  Class A buildings in Marunouchi Cap rate: 3.0% in Oct. 2019 → 3.0% in Apr. 2020
- Lending attitude toward the real estate industry continues to be highly positive.

### Interest rate trends / Macro environment

- Long-term interest rates remain low due to the monetary easing policy and the core CPI rate of increase is at a low level.
  - ⇒ 10-year bond rates: 0.045% (August 31, 2020)
  - ⇒ Core CPI: +0.0% (July 2020)
- In the June 2020 preliminary business conditions composite index, the leading index was at 84.4 (+6.1 PT increase from previous month) and the coincident index was at 76.6 (+3.7 PT increase from previous month).

After the spread of COVID-19, both leading and coincidental indices have deteriorated significantly. Statistical surveys show that the issue of wage increase persists.

Investors across the world have become more interested in ESG and the amount of funds directed to companies with high ESG evaluation is on the rise.



- We believe that the proliferation of telecommuting will not impact office demand for premium properties in central Tokyo and that these properties will continue to be competitive.
- While office demand may decline to a certain extend due to a downturn in business sentiment in the future, rent trends will depend on vacancy rates.
- Global business sentiment has deteriorated significantly due to COVID-19.
- The interest rate level is expected to remain low for a while, but it is necessary to assume an interest rate rise in the medium to long term.
- Inflow of funds to companies with high ESG ratings is expected to increase further in the future.

Continues to "MHR's policy/strategy" on the next page

# 4-2 MHR's policy/strategy





**Optimal REIT investment** 

# 4-3 MHR's policy/strategy

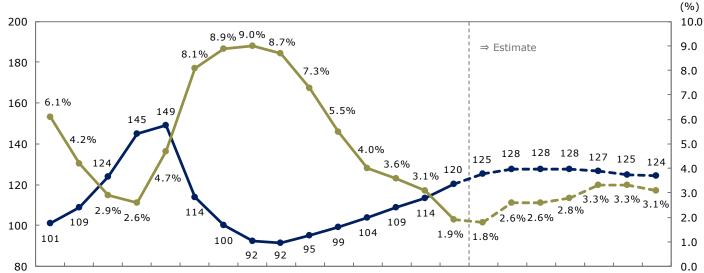


External growth policy	Target premium properties in Central Tokyo and aim for annual external growth of approximately 30 billion yen by best utilizing sponsors' pipeline. (Set target yield at the mid 3% range or higher for NOI-based yield and around 3.0% or higher for after-depreciation-based yield.)
	We believe that the proliferation of telecommuting will not impact office demand for premium properties in central Tokyo and that these properties will remain competitive.
	Focus on portfolio size expansion in order to further enhance stability and liquidity as an investment corporation while also considering disposition depending on conditions.
	Markey Markey Markey Markey
Internal growth policy	Maintain stable revenue through fixed-rent master leases, and aim to continually maintain and improve rent levels at pass-through-type properties.
	Properly implement office property repairs as necessary and conduct value-enhancement renovation for residential properties if such is judged to be cost-effective (there are no office properties that require large- scale renewal in terms of building age or competitiveness).
	a star a star star star a s
Financial management policy	Set the current LTV level (book value basis: in the mid 40% range; appraisal value basis: in the upper 30% range) as the target in order to secure property acquisition capacity while maintaining a durable position for times of economic slowdown.
	Target average remaining duration of debt of 4 years or longer, and gradually increase the fixed rate ratio at the appropriate timing.
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ESG policy	Contribute to the improvement of various social and environmental issues by positioning ESG initiatives as an integral part of management policy, and steadily implement them in actual management operations leading to improved ESG ratings and stronger competitiveness.
	Implement proactive information disclosure through publication of ESG reports organizing various policies and efforts.

## 4-4 Market-related information (1)



#### Change in rent and vacancy rate of office buildings (Tokyo's five central wards)

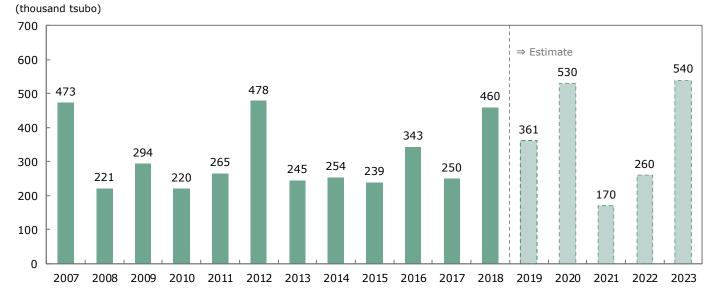


Rent index
 Vacancy rate
 (Source)
 Prepared by the Asset Manager based on the "Autumn 2019 Office Rent Forecast in Tokyo, Osaka and Nagoya (2019-2025)" by the Office Market Trends Research Committee
 (Japan Real Estate Institute and Miki Shoji Co., Ltd.).
 (Note)
 The rent index targets large and medium

buildings (standard floor area of 100 tsubo or more) in Tokyo's five central wards. The rent index is rebased to 100 as of 2010.

2004 2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023 2024 2025

#### New supply of office buildings (Tokyo's five central wards)



#### (Source)

Prepared by the Asset Manager based on the "Autumn 2019 Office Rent Forecast in Tokyo, Osaka and Nagoya (2019-2025)" by the Office Market Trends Research Committee (Japan Real Estate Institute and Miki Shoji Co., Ltd.).

## 4-5 Market-related information (2)

#### Change in rents and vacancy rates of luxury housing (Minato ward)



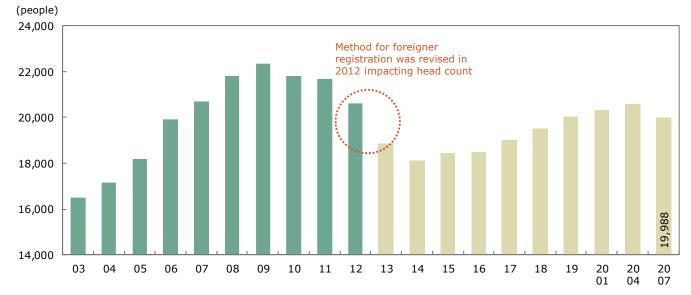
#### Avg. rents of Minato ward Avg. vacancy rates of Minato ward (Source) Prepared by the Asset Manager based on Ken Real Estate Investment Advisors' "Ken Residential Market Report" included in real estate appraisal reports by Japan Real Estate Institute regarding

properties held by MHR.

#### (Note)

- Data is based on rental housing with monthly rent of 300,000 yen or more or exclusive floor area of 30 tsubo or more.
- .0 "Avg. rents of Minato ward" is the contracted rent excluding the management fee.
- In the case of years, "Avg. vacancy rates of Minato ward" is the average of the relevant year's January to March, April to June, July to September and October to December figures, and "Avg. rents
- of Minato ward" is the annual average.

#### Change in number of foreign residents in Minato ward



No. of foreigners registered under the Ministry of Justice

The population of the Basic Resident Register

#### (Source)

Prepared by the Asset Manager based on "Number of registered foreign residents" prepared by Statistics Division Bureau of General Affairs of Tokyo.

#### (Note 1)

"Number of foreign residents" was the number of foreigners registered under the Ministry of Justice until 2012. However, as the foreigner registration system was abolished based on revision of the law, the figure is the population of the Basic Resident Register. Therefore, the data may not be consistent.

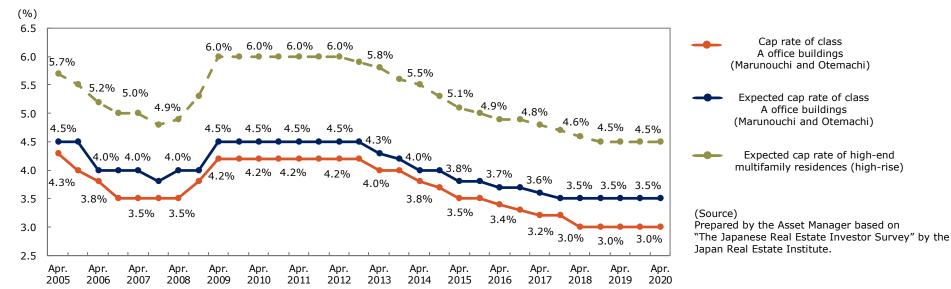
#### (Note 2)

Number of foreign residents as of January 1 of each year is used for the year-based figures.

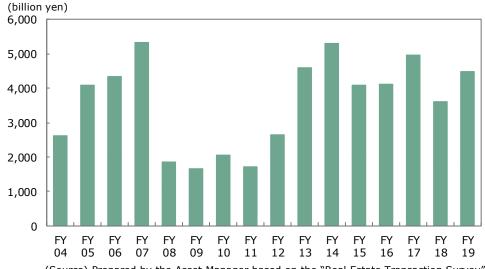
## 4-6 Market-related information (3)



#### Change in return on real estate investment

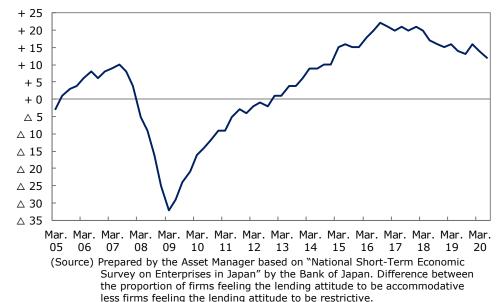


#### Change in real estate transaction amount



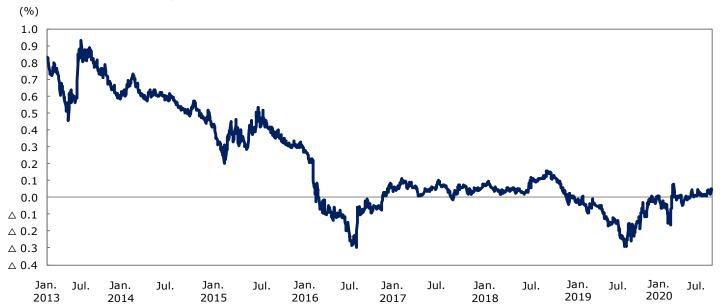
(Source) Prepared by the Asset Manager based on the "Real Estate Transaction Survey" (Estimated amount of domestic real estate transactions publicized by listed companies) by the Urban Research Institute.

### Lending attitude DI (Real estate industry)



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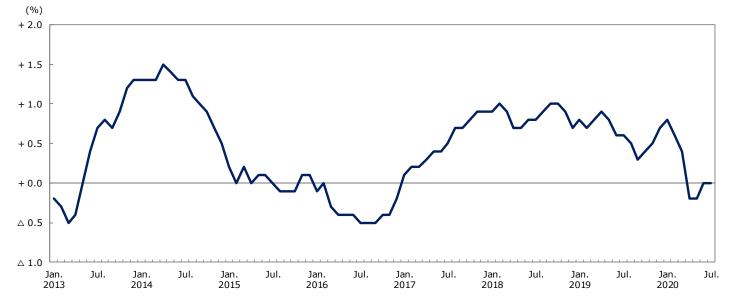
## 4-7 Market-related information (4)



### Change in 10-year bond interest rates



### Change in core CPI (Year-on-year comparison)



#### Based on figures excluding the direct effects of the consumption tax rate increase

#### (Source)

Prepared by the Asset Manager based on "Consumer Price Index" by Statistic Bureau, Ministry of Internal Affairs and Communications and "Economic Statistics Monthly" by the Bank of Japan.

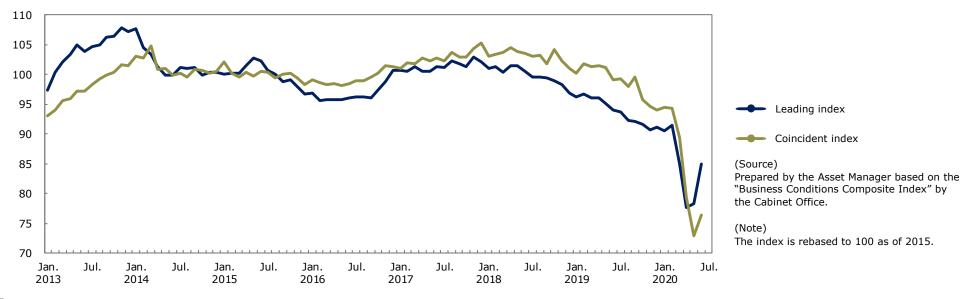
#### (Note)

Figures from April 2014 to April 2015 are derived on "the basis of excluding the direct impact of the consumption tax rate increase" (Bank of Japan's "Economic Statistics Monthly").

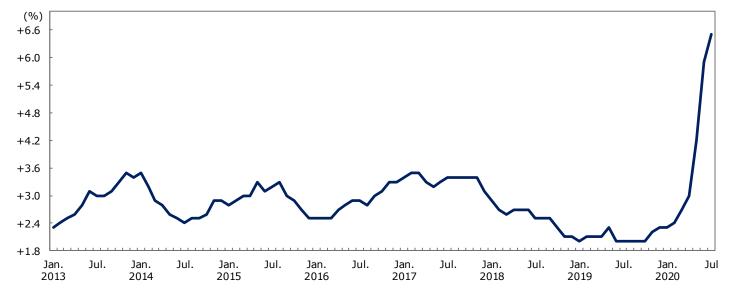




### **Business conditions composite index**

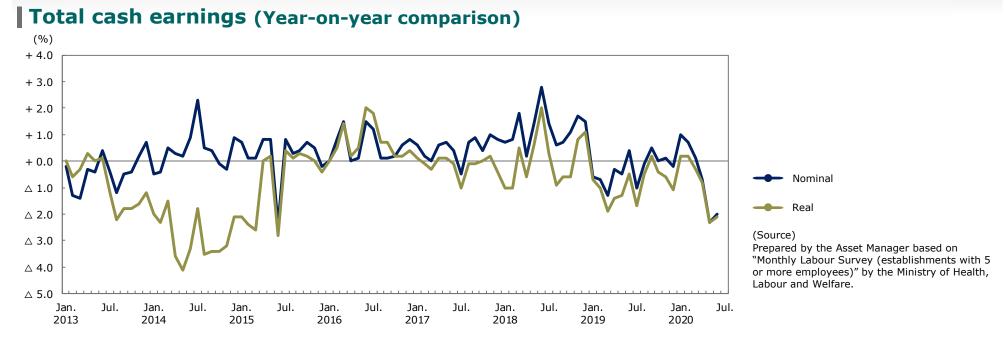


### Money stock (M3: year-on-year comparison)

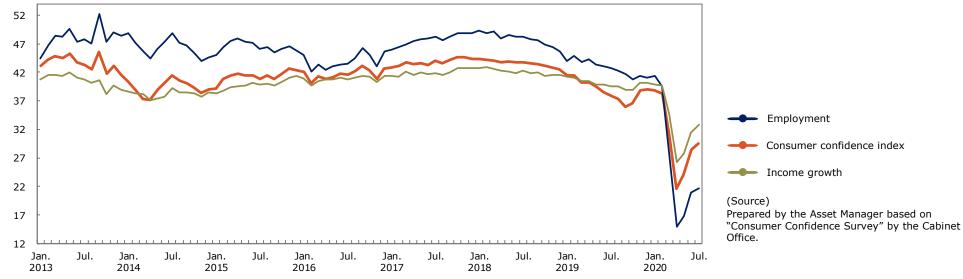


(Source) Prepared by the Asset Manager based on "Money Stock Statistics" by the Bank of Japan.

## 4-9 Market-related information (6)



### **Consumer confidence survey**



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### **5. Appendix**



# 5-1 Financial highlights

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Indices	27th period Period ended Jan. 31, 2020	28th period Period ended Jul. 31, 2020	Calculation formula
Net income	5,406 mn yen	5,433 mn yen	
Depreciation and amortization	1,034 mn yen	1,041 mn yen	
CAPEX	149 mn yen	732 mn yen	
Total assets	392,217 mn yen	392,258 mn yen	
Total net assets	195,459 mn yen	195,503 mn yen	
Total net assets/unit (BPS)	104,247 yen	104,270 yen	Total net assets/Total units outstanding
Unit price (as of end of each period)	181,700 yen	137,100 yen	
Total units outstanding	1,874,960 units	1,874,960 units	
Total dividends	5,405 mn yen	5,433 mn yen	
Dividends/unit	2,883 yen	2,898 yen	
Dividend yield	3.1%	4.2%	Dividends per unit (annualized)/Unit price as of end of period
FFO	6,440 mn yen	6,474 mn yen	Net income + Depreciation and amortization - Gain or loss on sales of real estate properties
FFO/unit	3,435 yen	3,453 yen	FFO/Total units outstanding
Annualized	6,814 yen	6,925 yen	Based on a period of 365 days
FFO multiple	26.7x	19.8x	Unit price as of end of period/FFO per unit (annualized)
PER	31.8x	23.6x	Unit price as of end of period/Net income per unit (average during the periods, annualized)
PBR	1.7x	1.3x	Unit price as of end of period/Net assets per unit
ROA	1.4%	1.4%	Ordinary income/Average of total assets during the period
Annualized	2.7%	2.8%	Based on a period of 365 days
ROE	2.8%	2.8%	Net income/Average of total net assets during the period
Annualized	5.5%	5.6%	Based on a period of 365 days
NAV	272,963 mn yen	274,476 mn yen	Total assets + Total appraisal value - Total book value - Total liabilities
NAV/unit	145,583 yen	146,390 yen	
NAV multiple	1.2x	0.9x	Unit price as of end of period/NAV per unit
Interest-bearing debt	179,222 mn yen	179,222 mn yen	
LTV (book value basis)	45.7%	45.7%	Interest-bearing debt/Total assets
LTV (appraisal value basis)	38.2%	38.0%	Interest-bearing debt/(Total assets + Total appraisal value - Total book value)
Operating days	184 days	182 days	

# 5-2 Balance sheet

	I							
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				(thousand yen)		
			27th period Period ended Jan. 31, 2020	28th period Period ended Jul. 31, 2020		
Ass	sets	5				
	Current assets		11,875,571	12,270,828		
		Cash and deposits	5,646,194	6,575,310		
		Cash and deposits in trust	5,461,338	4,984,129		
		Other	768,037	711,388		
	Nc	oncurrent assets	380,257,896	379,918,648		
		Property, plant and equipment	348,575,213	348,266,097		
		Intangible assets	30,650,962	30,650,962		
		Investments and other assets	1,031,720	1,001,587		
	De	eferred assets	84,503	68,529		
Tot	Total assets		392,217,971	392,258,006		

27 Period en		28th period Period ended Jul. 31, 2020	27th period od ended Jan. 31, 2020
es	Liab		
rrent liabilities		12,270,828	11,875,571
Current portion of investment corporation bonds		6,575,310	5,646,194
Current portion of long-term loans payable		4,984,129	5,461,338
Other		711,388	768,037
ncurrent liabilities		379,918,648	380,257,896
Investment corporation bonds		348,266,097	348,575,213
Long-term loans payable		30,650,962	30,650,962
Lease and guarantee deposited in trust		1,001,587	1,031,720
Other		68,529	84,503
abilities	Tota	392,258,006	392,217,971
sets	Net		
tholders' equity			
Unitholders' capital, net			
Total surplus			

			(thousand yen)		
		27th period Period ended Jan. 31, 2020	28th period Period ended Jul. 31, 2020		
Liabi	ilities				
	Current liabilities	23,586,464	19,940,732		
	Current portion of investment corporation bonds	8,500,000	5,500,000		
	Current portion of long-term loans payable	13,022,000	12,500,000		
	Other	2,064,464	1,940,732		
	Noncurrent liabilities	173,171,584	176,813,975		
	Investment corporation bonds	13,500,000	11,500,000		
	Long-term loans payable	144,200,000	149,722,000		
	Lease and guarantee deposited in trust	14,727,643	14,856,183		
	Other	743,940	735,791		
Tota	al liabilities	196,758,048	196,754,707		
Net	assets				
	Unitholders' equity	196,184,506	196,212,731		
	Unitholders' capital, net	<sup>(Note)</sup> 189,991,366	<sup>(Note)</sup> 190,051,613		
	Total surplus	6,193,140	6,161,117		
	Voluntary retained earnings	291,944	291,944		
	Unappropriated retained earnings	5,901,196	5,869,173		
	Valuation and translation adjustments	△ 724,583	△ 709,432		
	Deferred gains or losses on hedges	△ 724,583	△ 709,432		
Tota	al net assets	195,459,922	195,503,298		
Tota	al liabilities and net assets	392,217,971	392,258,006		

(Note) Figure after deducting allowance for temporary difference adjustments.

# 5-3 Income statement

		(thousand yen)
	27th period Period ended Jan. 31, 2020	28th period Period ended Jul. 31, 2020
Operating revenue	9,631,462	9,602,257
Rent revenues	9,377,544	9,389,038
Other operating revenues	253,917	213,218
Operating expenses	3,605,057	3,573,365
Expenses related to properties	3,224,074	3,251,861
Asset management fee	266,704	224,815
Directors' compensation	4,200	4,200
Asset custody fee	9,806	9,805
Administrative service fees	18,799	18,528
Other operating expenses	81,473	64,155
Operating income	6,026,404	6,028,891
Non-operating income	1,079	1,428
Interest income	44	48
Gain on forfeiture of unclaimed dividends	1,035	1,379
Non-operating expenses	619,654	595,654
Interest expenses	377,420	370,700
Interest expenses on investment corporation bonds	67,755	61,175
Amortization of investment corporation bonds issuance cost	9,909	9,022
Borrowing expenses	155,732	145,882
Amortization of investment unit issuance cost	6,952	6,952
Other	1,885	1,922
Ordinary income	5,407,830	5,434,665
Income before income taxes	5,407,830	5,434,665
Net income	5,406,483	5,433,733
Unappropriated retained earnings	5,901,196	5,869,173

(thousan	d yen)

R R L	office esidential etail and other rent revenue	7,858,977 782,985 73,390 667,800 5,884
U C	arking revenue Itilities and other revenue Cancellation penalty Yey money	53,667 145,224 13,797 529
P U M II C D R	roperty management fees roperty taxes Itilities Jaintenance and repairs nsurance premium Custodian fees Depreciation Lent expenses Other lease business expenses	1,122,870 725,205 115,650 79,298 17,313 5,950 1,041,061 129,153 15,358

(thousand yen)



HILLS REIT

(thousand yen)

(yen)

### Statement of cash flows

		(thousand yer
	27th period Period ended Jan. 31, 2020	28th period Period ended Jul. 31, 2020
Net cash provided by (used in) operating activities	6,240,351	6,452,555
Income before income taxes	5,407,830	5,434,665
Depreciation and amortization	1,034,455	1,041,061
Amortization of investment corporation bonds issuance cost	9,909	9,022
Amortization of investment unit issuance cost	6,952	6,952
Interest income	△ 44	△ 48
Gain on forfeiture of unclaimed dividends	△ 1,035	△ 1,379
Interest expenses	445,175	431,875
Decrease (increase) in accounts receivable	40,505	41,003
Increase (decrease) in accounts payable	△ 237,457	△ 65,325
Increase (decrease) in accrued expenses	12,285	△ 46,766
Increase (decrease) in advances received	1,697	△ 10,545
Decrease (increase) in prepaid expenses	7,564	53,595
Other, net	△ 40,881	∆ 7,666
Subtotal	6,686,957	6,886,443
Interest income received	44	48
Interest expenses paid	△ 445,198	△ 432,593
Income taxes paid	△ 1,452	△ 1,339

Net cash provided by (used in) investing activities	△ 10,461	△ 595,774
Purchase of property, plant and equipment in trust	△ 205,905	△ 693,420
Repayments of lease and guarantee deposited in trust	△ 26,233	△ 117,924
Proceeds from lease and guarantee deposited in trust	221,677	215,570

	27th period Period ended Jan. 31, 2020	28th period Period ended Jul. 31, 2020
Net cash provided by (used in) financing activities	△ 5,341,870	△ 5,404,873
Proceeds from long-term loans payable	15,900,000	12,022,000
Repayments of long-term loans payable	△ 15,900,000	△ 7,022,000
Redemption of investment corporation bonds	-	△ 5,000,000
Dividends paid	△ 5,341,870	△ 5,404,873
Net increase (decrease) in cash and cash equivalents	888,019	451,906
Cash and cash equivalents at beginning of the period	10,219,514	11,107,533
Cash and cash equivalents at the end of the period	11,107,533	11,559,439

### Retained earnings

27th period 28th period Period ended Jan. 31, 2020 Period ended Jul. 31, 2020 I Unappropriated retained earnings 5,901,196,611 5,869,173,511 I Capitalization 60,247,403 15,151,632 Reversal of allowance for temporary 60,247,403 15,151,632 difference adjustments III Amount of Dividends 5,405,509,680 5,433,634,080 Amount of dividends per unit 2,883 2,898 5,405,509,680 5,433,634,080 Dividends of earnings Dividends of earnings per unit 2,883 2,898 Allowance for temporary difference adjustments Dividends in excess of earnings per unit (allowance for temporary difference adjustments) IV Retained earnings carried forward 435,439,528 420,387,799

# 5-5 Status of income and expenditures (1)



#### HILLS REIT

											(1	thousand yen)
Property number	O-1				0-4		O-6					
Property name	Roppongi Hills Mori Tower			ARK Mori Building			Koraku Mori Building			Akasaka Tameike Tower		
Acquisition price		115,380,000			62,480,000			27,200,000			43,930,000	
Period	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference
Operation days	184 days	182 days	∆2 days	184 days	182 days	∆2 days	184 days	182 days	∆2 days	184 days	182 days	∆2 days
Occupancy rate	100%	100%	0.0PT	100%	100%	0.0PT	99.4%	86.1%	△ 13.3PT	96.7%	95.7%	ightarrow 1.0PT
Avg. Occupancy rate (during period)	100%	100%	0.0PT	100%	100%	0.0PT	99.4%	96.9%	△ 2.5PT	97.6%	96.4%	△ 1.2PT
Number of tenants	1	1	0	1	1	0	22	22	0	138	135	∆ 3
Rent revenues	2,943,450	2,943,450	-	1,351,486	1,351,486	-	654,930	644,277	△ 10,653	783,923	791,134	7,210
Other operating revenues	_	_	_	_			97,217	73,750	△ 23,466	86,447	78,130	△ 8,316
Total property operating revenue	2,943,450	2,943,450	_	1,351,486	1,351,486	_	752,147	718,027	△ 34,119	870,370	869,264	△ 1,105
Property management	436,029	447,868	11,838	165,834	164,853	△ 980	61,679	68,962	7,282	166,546	167,722	1,176
Property taxes (Note 1)	247,825	255,651	7,826	83,506	84,237	730	30,716	32,972	2,255	42,282	43,804	1,522
Utilities	_	-	-	_	-	-	74,146	54,720	△ 19,426	30,929	26,743	△ 4,186
Maintenance and repairs	_	_	_	_	355	355	9,819	31,736	21,916	34,461	29,026	△ 5,434
Insurance premium	4,094	4,050	∆ 44	1,933	1,912	△ 21	1,679	1,661	△ 18	2,091	2,068	△ 23
Depreciation (1)	326,258	332,052	5,794	65,771	66,946	1,174	96,318	97,657	1,338	141,676	135,262	△ 6,413
Other expenses (Note 2)	558	376	△ 182	3,322	2,789	∆ 532	83,951	83,971	20	10,853	10,624	△ 229
Total property operating expenses	1,014,766	1,039,999	25,232	320,368	321,094	726	358,312	371,681	13,368	428,841	415,253	△ 13,588
Property operating income (2)	1,928,684	1,903,451	△ 25,232	1,031,118	1,030,392	∆ 726	393,835	346,346	∆ 47,488	441,529	454,011	12,482
NOI (3) ((1)+(2))	2,254,942	2,235,503	△ 19,438	1,096,890	1,097,338	448	490,153	444,003	△ 46,150	583,205	589,274	6,068
Annualized NOI	4,473,119	4,483,290	10,171	2,175,896	2,200,706	24,810	972,315	890,446	△ 81,869	1,156,902	1,181,786	24,883
Annualized NOI/ Acquisition price	3.9%	3.9%	0.0PT	3.5%	3.5%	0.0PT	3.6%	3.3%	△ 0.3PT	2.6%	2.7%	0.1PT
CAPEX (4)	-	272,162	272,162	36,271	36,507	236	13,642	149,962	136,320	22,512	42,051	19,539
NCF (3)-(4)	2,254,942	1,963,341	△ 291,600	1,060,619	1,060,830	211	476,511	294,040	△ 182,471	560,693	547,222	△ 13,470

(Note 1) For property tax, city planning tax and depreciable assets tax, MHR charges the amount of property taxes assessed and determined applicable to the fiscal period to expenses related to properties. Registered owners of properties in Japan as of January 1 are responsible for paying property taxes for the calendar year based on assessments by local governments. Therefore, registered owners who sold properties to MHR were liable for property taxes for the calendar year, including the period from the date of the acquisition by MHR until the end of the year. MHR reimbursed sellers of properties for the equivalent amount of property taxes and included the amount in the acquisition cost of real estate.

(Note 2) "Other expenses" denotes the sum of custodian fees, rent expenses, and other lease business expenses (residential property management costs, and other property-related miscellaneous expenses) in aggregate.

# 5-6 Status of income and expenditures (2)



#### HILLS REIT

											(*	thousand yen)	
Property number 0-7				O-8				O-9		O-10			
Property name	Atago Green Hills			ARK Hills South Tower			Torano	mon Hills Mor	Tower	Holland Hills Mori Tower			
Acquisition price		42,090,000			19,150,000			36,210,000			16,330,000		
Period	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	
Operation days	184 days	182 days	∆2 days	184 days	182 days	∆2 days	184 days	182 days	∆ 2 days	184 days	182 days	∆ 2 days	
Occupancy rate	100%	100%	0.0PT	100%	100%	0.0PT	100%	100%	0.0PT	100%	100%	0.0PT	
Avg. Occupancy rate (during period)	100%	100%	0.0PT	100%	99.8%	△ 0.2PT	100%	100%	0.0PT	99.7%	99.4%	△ 0.3PT	
Number of tenants	1	1	0	43	44	1	1	1	0	23	23	0	
Rent revenues	1,012,320	1,012,320	-	487,104	482,942	△ 4,162	775,581	775,581	-	529,958	530,636	678	
Other operating revenues	_	_	_	33,849	26,518	△ 7,330	_	_	_	36,013	34,819	△ 1,194	
Total property operating revenue	1,012,320	1,012,320	-	520,953	509,460	△ 11,493	775,581	775,581	-	565,972	565,456	△ 515	
Property management	2,664	2,664	-	49,820	47,605	△ 2,215	89,286	88,742	∆ 544	104,494	106,416	1,922	
Property taxes (Note 1)	68,953	69,230	277	34,798	35,944	1,145	59,600	60,874	1,273	35,569	35,604	35	
Utilities				35,934	26,486	∆ 9,447				9,203	5,380	∆ 3,822	
Maintenance and repairs	_			4,419	2,346	△ 2,073				7,090	1,308	∆ 5,782	
Insurance premium	3,667	3,627	∆ 39	1,030	1,018	△ 11	1,319	1,305	△ 13	1,110	1,098	∆ 12	
Depreciation (1)	181,821	185,657	3,835	44,219	44,245	25	101,038	101,038	_	47,356	49,477	2,121	
Other expenses (Note 2)	44,274	45,765	1,491	1,494	2,235	741	71	71	0	209	210	1	
Total property operating expenses	301,380	306,945	5,564	171,717	159,882	△ 11,835	251,315	252,031	715	205,034	199,496	∆ 5,537	
Property operating income (2)	710,939	705,374	△ 5,564	349,236	349,578	341	524,265	523,549	△ 715	360,938	365,959	5,021	
NOI (3) ((1)+(2))	892,761	891,032	△ 1,728	393,456	393,823	367	625,303	624,588	△ 715	408,294	415,437	7,142	
Annualized NOI	1,770,967	1,786,961	15,994	780,497	789,811	9,314	1,240,412	1,252,607	12,195	809,931	833,156	23,225	
Annualized NOI/ Acquisition price	4.2%	4.2%	0.0PT	4.1%	4.1%	0.1PT	3.4%	3.5%	0.0PT	5.0%	5.1%	0.1PT	
CAPEX (4)	31,468	144,950	113,482	3,106	149	△ 2,957	-	-	-	5,124	66,564	61,439	
NCF (3)-(4)	861,293	746,081	△ 115,211	390,349	393,674	3,325	625,303	624,588	△ 715	403,169	348,872	△ 54,296	

# 5-7 Status of income and expenditures (3)



#### HILLS REIT

											(1	thousand yen)	
Property number R-3			R-4				S-1						
Property name	Roppongi First Plaza			Roppongi View Tower			Laforet Harajuku (Land)			Portfolio total			
Acquisition price		2,100,000			4,000,000			21,820,000			390,690,000		
Period	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	27th Jan. 2020	28th Jul. 2020	Difference	
Operation days	184 days	182 days	∆2 days	184 days	182 days	∆2 days	184 days	182 days	∆2 days	184 days	182 days	∆2 days	
Occupancy rate	82.0%	94.6%	12.6PT	98.1%	98.1%	0.0PT	100%	100%	0.0PT	99.2%	98.1%	△ 1.1PT	
Avg. Occupancy rate (during period)	87.0%	90.7%	3.7PT	95.0%	97.0%	2.0PT	100%	100%	0.0PT	99.3%	99.0%	∆ 0.3PT	
Number of tenants	35	40	5	90	90	0	1	1	0	356	359	3	
Rent revenues	79,639	81,416	1,776	104,148	107,992	3,843	655,000	667,800	12,800	9,377,544	9,389,038	11,493	
Other operating revenues	_	_	_	390	_	∆ 390	_	_	_	253,917	213,218	△ 40,698	
Total property operating revenue	79,639	81,416	1,776	104,538	107,992	3,453	655,000	667,800	12,800	9,631,462	9,602,257	△ 29,204	
Property management	13,080	13,880	800	14,741	14,153	△ 587	_	_	_	1,104,176	1,122,870	18,693	
Property taxes (Note 1)	7,941	8,159	217	12,046	12,387	341	82,226	86,339	4,113	705,466	725,205	19,738	
Utilities	1,360	1,231	△ 129	1,050	1,087	36				152,625	115,650	∆ 36,975	
Maintenance and repairs	3,690	12,316	8,625	1,218	2,208	990	_			60,700	79,298	18,597	
Insurance premium	230	228	△ 2	344	340	∆ 3	_	_	_	17,503	17,313	△ 190	
Depreciation (1)	12,164	11,405	△ 759	17,829	17,318	△ 511	_	_	_	1,034,455	1,041,061	6,606	
Other expenses (Note 2)	3,821	3,830	8	590	588	riangle 1	_	_	_	149,146	150,462	1,316	
Total property operating expenses	42,289	51,051	8,761	47,821	48,086	264	82,226	86,339	4,113	3,224,074	3,251,861	27,786	
Property operating income (2)	37,349	30,364	∆ 6,985	56,717	59,905	3,188	572,774	581,461	8,687	6,407,387	6,350,396	∆ 56,991	
NOI (3) ((1)+(2))	49,514	41,770	△ 7,744	74,546	77,224	2,677	572,774	581,461	8,687	7,441,842	7,391,457	△ 50,385	
Annualized NOI	98,222	83,769	△ 14,452	147,878	154,873	6,994	1,136,209	1,166,116	29,907	14,762,351	14,823,527	61,175	
Annualized NOI/ Acquisition price	4.7%	4.0%	△ 0.7PT	3.7%	3.9%	0.2PT	5.2%	5.3%	0.1PT	3.8%	3.8%	0.0PT	
CAPEX (4)	7,410	13,689	6,278	29,783	6,629	△ 23,153	-	-	-	149,319	732,668	583,349	
NCF (3)-(4)	42,103	28,080	△ 14,023	44,763	70,594	25,831	572,774	581,461	8,687	7,292,523	6,658,788	△ 633,734	

# 5-8 Unit price performance since IPO

HILLS REIT



### **Unit price per period-end** (Closing price)

Accounting period	Unit price	Accounting period	Unit price	Accoun
1st (January 2007)	1,100,000 yen	11th (January 2012)	252,200 yen	21st (Jan
2nd (July 2007)	1,080,000 yen	12th (July 2012)	330,500 yen	22nd (Jul
3rd (January 2008)	716,000 yen	13th (January 2013)	485,000 yen	23rd (Jan
4th (July 2008)	465,000 yen	14th (July 2013)	548,000 yen	24th (July
5th (January 2009)	265,000 yen	15th (January 2014)	135,900 yen	25th (Jan
6th (July 2009)	352,000 yen	16th (July 2014)	151,100 yen	26th (July
7th (January 2010)	264,900 yen	17th (January 2015)	166,600 yen	27th (Jan
8th (July 2010)	177,300 yen	18th (July 2015)	145,300 yen	28th (July
9th (January 2011)	281,000 yen	19th (January 2016)	152,100 yen	
10th (July 2011)	258,100 yen	20th (July 2016)	160,500 yen	

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IPO Price (November 30, 2006) (Split adjusted)	750,000 yen (150,000 yen)
High (May 8, 2007: in trade) (Split adjusted)	1,460,000 yen (292,000 yen)
Low (August 12, 2010: in trade) (Split adjusted)	168,200 yen (33,640 yen)

(Note) Implemented a 5-for-1 investment unit split on February 1, 2014 (effective date).



Office building focus

resistance, the safety of the

area, disaster

countermeasures, etc.

### Investments focusing on Premium Properties for development of urban-type portfolio

#### **Investments focusing on Premium Properties**

Among properties that are located in Tokyo's five central wards and in surrounding areas, our investments mainly focus on "Premium Properties" that are able to maintain their competitiveness going forward based on their quality, size and specification.

	Premium Prope	erties		Office building
Focus on Premium Properties	Туре	Location	Scale	ГО
Premium properties	Office buildings	Tokyo's five central wards and their vincity	Gross floor area of 10,000m or more per building Standard leasable floor area of 1,000m or more	50% or more
50% or more	Residential properties	Tokyo's five central wards and their vincity	Gross floor area of 2,000m or more per building	Tokyo' five central wards focus
	properties	(Primarily in the "three-A" area)		Tokyo's five central
<pre></pre>		<pre>〈Department stores, downtown shopping centers, large specialty stores &amp; retail complexes, etc.〉</pre>		wards and their vincity
<pre> {Retail facilities}</pre>		Flourishing areas of Tokyo's five	Gross floor area of 10,000m or	50% or more
		central wards and their vincity	more per building	(Tokyo Metropolitan Area: 80% or more)
		<pre></pre>	tc.>	
		Exclusive, well-known retail destinations such as Ginza area, Aoyama area, and	Gross floor area of 1,000m or more per building	Earthquake-resistance focus
		Omotesando area		
		ve central wards: Minato, Chiyoda, Chuo, Sh area: Akasaka and Roppongi area, Aoyama a		Investment focused on properties' earthquake resistance, the safety of the

(Note 3) Ratios are based on the acquisition prices

(Note 4) Tokyo Metropolitan Area: Tokyo Metropolis, Kanagawa Prefecture, Chiba Prefecture and Saitama Prefecture

# HILLS REIT

### Approach and System of Sustainability

Mori Hills REIT Investment Corporation (MHR) and Mori Building Investment Management Co., Ltd. (MIM) aim to contribute to the creation and development of cities by providing investment opportunities in high-quality urban assets to investors, as stated in the Basic Policy of MHR and Company Mission of MIM.

MHR and MIM aim to contribute to the realization of a sustainable society and maximization of unitholder value in the medium to long term by emphasizing ESG (Environment, Social and Governance) and investing in high-quality urban assets while striving to improve various environmental and social performance levels.

### **Sustainability Promotion System**

Operations connected to sustainability will be promoted primarily by the Sustainability Committee established by MIM. The Chairperson of the Committee shall be the President & CEO while all directors and some administration staff shall comprise the committeepersons. Various initiatives will be implemented based on the Sustainability Promotion Program which is established every fiscal year.

In principle, the Committee shall meet four times a year and shall formulate policies and the Sustainability Promotion Program, monitor progress of programs, deliberate various suggestions from departments, etc. in light of social conditions and the operating status of MHR. The President & CEO approves the policies and promotion programs, constantly monitors the thorough promotion of sustainability, and establishes and maintains a sustainability promotion structure as a responsible party in promoting sustainability.

Moreover, sustainability-related efforts shall be reported on periodically to the Board of Directors of both MHR and MIM. Each Board oversees the status of initiatives for important issues related to ESG and the status of compliance and risk management.

### **Initiatives Throughout the Entire Supply Chain**

Promotion of sustainability operations, whether environmental or social, requires initiatives that involve the whole supply chain. We believe that joint initiatives with various stakeholders with aligned values are necessary.

By actively stimulating interactive communication with stakeholders such as tenants, local residents, property management companies and our sponsor Mori Building that provides the property pipeline, and aligning our values, we aim to contribute to the realization of a sustainable society.

#### <Green Building Certification and External Assessment>

#### **O Green Building Certified Properties**

Property Name	Type of Assessment	Rating
Roppongi Hills Mori Tower		Rank S
ARK Mori Building		Rank S
Koraku Mori Building	CASBEE for Existing Buildings	Rank A
Akasaka Tameike Tower		Rank A
Atago Green Hills MORI Tower		Rank S
ARK Hills South Tower	DBJ Green Building Certification	4 stars
Toranomon Hills Mori Tower	CASBEE for	Rank S
Holland Hills Mori Tower	Existing Buildings	Rank S

#### (Certificates Coverage Ratio)

	Certified Properties	Portfolio Data	Ratio
In acquisition price	355.9 bn yen	381.0 bn yen	93.4%
In leasable floor area	147,736 m <sup>*</sup>	176,280 m <sup>2</sup>	83.8%
In number of properties	8 properties	10 properties	80.0%

% Excluding Laforet Harajuku (Land)

#### **O GRESB Real Estate Rating**



In the 2019 GRESB Survey, MHR received a **"Green Star"** rating for the eighth consecutive year, and received **"4 Stars"** in the GRESB Rating.

#### <Reduction of Environmental Loads>

#### **O Promotion of Energy-conservation**

MHR promotes energy-conservation through initiatives such as replacement of LED lighting in common areas and repair work of air-conditioning. MHR also makes active efforts to reduce environmental loads through proper separation and disposal of waste.

(Roppongi View Tower: Renovation of common area with LED lighting)





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#### O Collaborating with Tenants

MHR holds an "environmental countermeasure council"

once or twice a year depending on the office building. The council generates a report on the efforts to improve sustainability and raises awareness for power saving methods.

MHR also promotes environmental initiatives by communicating with tenants. MHR provides "**WEB cloud services**" as a tool to make tenants' energy usage visible, and offers helpful measures for tenants' energy conservation.

In addition to these efforts, MHR is further deepening relationships with tenants by introducing "green leases" which serve to align financial incentives and secure commitments from both parties. MHR is gradually expanding this approach since the introduction of the first green lease in ARK Hills South Tower.

#### <Initiatives with Employees>

#### **O Talent Development**

To cultivate human resources with flexible thinking and high ethical standards together with a high degree of expertise, mainly in real estate and finance, MHR introduces essential knowledge and skills through on-the-job-training (OJT) and conventional training to improve staff effectiveness, to clarify company issues and to constantly improve management methods. MHR conducts a semi-annual staff assessment program - "Personnel Assessment and Feedback" as a core component of our talent development strategy. MHR also subsidizes the expense for acquiring licenses and qualifications by public and private organizations necessary for work to improve employees' skills as professionals in the

(Qualifications held by employees as of the end of August 2020)

• ARES Certified Master: 8

real estate fund business.

- Real Estate Appraiser: 2
- Real Estate Transaction Agent: 8
- Certified Building Administrator: 2
- Certified Public Accountant: 3
- Chartered Member of Securities Analysts Association of Japan: 1

#### **O Employee Stock Ownership Plan (ESOP)**

MHR established the **"ESOP"** by aligning interests of MHR's investors and MIM's employees aiming to improve unitholders' value over the medium to long term, and to improve welfare benefits for MIM's employees.

#### **O Promoting Women's Participation**

MHR is aiming for a workplace environment where each employee can fully demonstrate their individuality and abilities and MHR is working on creating a pleasant working environment for women. A child-care leave system and flexible working hours are provided and MHR promotes active use of a short-time work system and paid holidays.

#### <Initiatives with Tenants and Local Communities>

#### **O Tenant Satisfaction Surveys**

MHR conducts "**tenant satisfaction surveys**" once every two years in office buildings and once a year in most residential properties.

The survey content starts with general matters such as location and image and extends to matters related to facilities and other hard aspects as well as soft aspects such as management systems. The thoughts of the tenants are used as a reference in our property management.

#### **O Local Communities**

MHR aims to foster a rich environment for the local community through various communication activities. In MHR's properties such as Roppongi Hills and ARK Hills, events and activities are held like the "**Hills Marche**" and "**Hills Machi-Iku Project**" in which local people can participate.





#### <Initiatives with Investors>

#### O All Japanese Listed Companies' Website Ranking

Nikko Investor Relations Co., Ltd. announces a valuation of websites of all listed companies by investigating the degree of information disclosure based on objective evaluation items from its unique perspective. MHR's website has received **"Total Ranking: The Best Site"** for the fifth consecutive year.



#### <Corporate Governance>

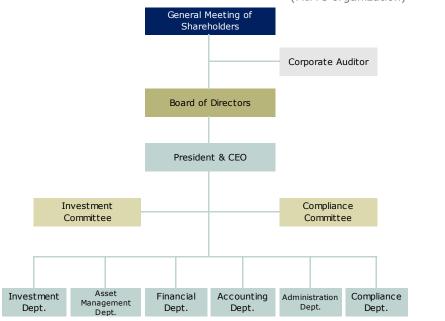
MHR shall have at least one executive director and at least two supervisory directors (or, at least one more than the number of the executive directors), and the board of directors shall be comprised of the executive directors and supervisory directors. In addition to a general meeting of all unitholders, MHR's governance structure consists of one executive director, two supervisory directors, the board of directors and an accounting auditor, and entrusts its operation to the asset management company.

MIM is required to perform its business operations in good faith and with due care of a prudent manager for MHR in line with the purpose of the investment management business, and accordingly performs conscientious asset investment and management pertaining to real estate properties based on an appropriate compliance structure and internal control structure in order for MHR to gain high trust from the securities market and investors. (MIM's organization)

#### <Compliance>

The Compliance Department conducts inspections on legal compliance and confirms consistency with internal rules. MIM confirms whether there are any conflict of interest transactions with related parties. In this way, MIM is striving to ensure comprehensive internal control, while also striving to enhance its risk management structure as well as its effectiveness. Furthermore, MIM has a set of internal rules (self-imposed regulations) which stipulate rules such as its Related Parties Transaction Guidelines. These Guidelines stipulate matters concerning transactions, etc. with related parties. Through MIM's compliance with these Guidelines, MIM has established a structure which ensures that the aforementioned transactions are managed appropriately and that MIM sufficiently executes the duty of care of a good manager and duty of loyalty to MHR.

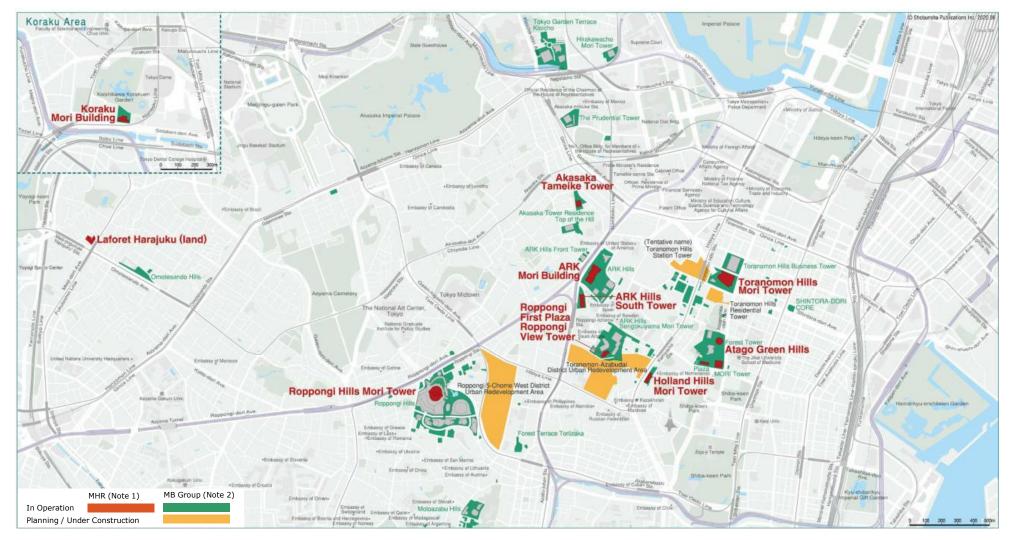






# 5-14 Portfolio map (as of September 1, 2020)





(Source) Prepared by the Asset Manager based on Mori Building's "Mori Building Handy Map Mori Building Map/Home Route Support Map 2020."

(Note 1) Some of the properties have been partially acquired and held by MHR.

(Note 2) Properties are developed, owned, managed and planned for development by Mori Building Group, and there are no properties currently anticipated to be acquired by MHR.

# 5-15 Portfolio overview (as of September 1, 2020)



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Ту	/pe	Office building						Office building (Partly residential)				Residential		Retail
Proper	ty name	Roppongi Hills Mori Tower	ARK Mori Building	Koraku Mori Building	ARK Hills South Tower	Toranomon Hills Mori Tower	Holland Hills Mori Tower	Akasaka Tameike Tower		tago Green H Forest Tower	ills Plaza	Roppongi First Plaza	Roppongi View Tower	Laforet Harajuku (Land)
		O-0	0-1	0-4	O-8	0-9	O-10	O-6		0-7		R-3	R-4	S-1
Pł	noto													
Pre	mium	Premium	Premium	Premium	Premium	Premium	Premium	Premium		Premium		Premium	-	Premium
Loc	ation	Roppongi, Minato-ku, Tokyo	Akasaka, Minato-ku, Tokyo	Koraku, Bunkyo-ku, Tokyo	Roppongi, Minato-ku, Tokyo	Toranomon, Minato-ku, Tokyo	Toranomon, Minato-ku, Tokyo	Akasaka, Minato-ku, Tokyo		igo, u, Tokyo	Toranomon, Minato-ku, Tokyo			Jingumae, Shibuya-ku, Tokyo
Comj	oletion	Apr. 2003	Mar. 1986 (Large-scale renovation in 2005)	Mar. 2000	Jul. 2013	May. 2014	Jan. 2005	Sep. 2000	Jul. 2001	Oct. 2001	Jul. 2001	Oct.	1993	-
Buildi	ng age	17 years 5 months	34 years 5 months	20 years 5 months	7 years 1 month	6 years 3 months	15 years 7 months	19 years 11 months	19 years 1 month	18 years 10 months	19 year 1 month	26 years	10 months	-
	umber of ors	54 above ground, 6 below	37 above ground, 4 below	19 above ground, 6 below	20 above ground, 4 below	52 above ground, 5 below	24 above ground, 2 below	25 above ground, 2 below	42 above ground, 2 below	43 above ground, 4 below	2 above ground, 1 below		e ground, elow	_
Gross f	oor area	approx. 442,150m	approx. 177,486m	approx. 46,154m	approx. 53,043m	approx. 241,581m	approx. 35,076m	approx. 46,971㎡	approx. 85,266m	approx. 60,815m	approx. 2,083m	app 22,9	rox. 06m <sup>°</sup>	_
Owner-	Land	Co-ownership (approx. 17.7%)	Co-ownership (approx.10.9%)	Leased	Co-ownership (25%)	Co-ownership (approx. 17.0%)	Co-ownership (approx.62.9%)	Co-ownership (approx.56.4%)	Co-ownership		Co-ownership (47%)	Co-ownership (46%)	Ownership	
<b>ship</b> (Note 1)	Building	Compartmentalized ownership (approx. 13.6%)	Compartmentalized ownership (approx. 17.9%)	Compartmentalized ownership (approx. 57.9%)	Co-ownership (25%)	Co-ownership (approx.9.3%)	Compartmentalized ownership (approx. 48.5%)	Compartmentalized ownership (approx.65.5%)		Co-ownership (approx. 32.9%)	)	Compartmentalized ownership (approx. 46.4%)	Compartmentalized ownership (approx. 44.7%)	-
PML (	Note 2)	0.59%	0.78%	0.73%	1.56%	0.50%	0.85%	1.79%	2.35%	2.34%	5.94%	2.20%	2.20%	-
resistan (No	quake- It feature te 3)	Seismic Damping	Seismic Damping	Seismic Damping	Seismic Damping	Seismic Damping	Seismic Damping	Seismic Damping	Seismic Damping	Seismic Damping	-	_	-	_
	ion price yen)	115,380	62,480	27,200	19,150	48,430	16,330	43,930		42,090		2,100	4,000	21,820
	ncy rate te 4)	100%	100%	86.1%	100%	100%	100%	95.7%		100%		94.6%	98.1%	100%

Average building age

19.0 years (Note 5)

0.91% (Note 2)

**Portfolio PML** 

Total acquisition price 402,910 mn yen

# 5-15 Portfolio overview (Note)

- (Note 1) "Type of ownership" denotes the type of rights held by MHR or the Trustee. "Ownership" stands for ownership" stands for the ownership of beneficiary interests, "Compartmentalized ownership" denotes ownership and the rights for exclusive use in or over parts of a building, and "Leased land" denotes Leasehold land. The land site of Atago Green Hills includes joint ownership in quasi-undivided interests of leasehold land and easement.
- (Note 2) This indicates the figure described in the "Report on evaluation of seismic PML for portfolio" dated July 13, 2020 by Sompo Risk Management Inc.
- (Note 3) ARK Mori Building adopts "slitwall" as an earthquake-resistant feature.
- (Note 4) "Occupancy rate" indicates the figures as of July 31, 2020.
- (Note 5) For calculation of the "Average building age" of Atago Green Hills, we have assumed that construction of the building was completed on July 30, 2001.

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